

**Halton Children's Aid Society**  
**Financial Statements**  
For the year ended March 31, 2020

Contents	Page
<hr/>	
<b>Independent Auditors' Report</b>	
<b>Financial Statements</b>	
Statement of Financial Position	1
Statement of Changes in Fund Balances	2
Statement of Operations	3
Statement of Cash Flows	4
Notes to Financial Statements	5 - 12
Supplementary Schedule of Operations by Fund	13 - 15

---

To the Members of  
Halton Children's Aid Society

### **Independent Auditors' Report**

#### **Opinion**

We have audited the accompanying financial statements of Halton Children's Aid Society (the Society), which comprise the statement of financial position as at March 31, 2020, and the statements of operations, changes in fund balances, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Halton Children's Aid Society as at March 31, 2020, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Responsibilities of Management and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

### **Auditors' Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian Auditing Standards (CASs), we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

June 19, 2020  
Burlington, Ontario

*SB Partners LLP*

Chartered Professional Accountants  
Licensed Public Accountants

**Halton Children's Aid Society**  
**Statement of Financial Position**  
**March 31, 2020**

	Operating Fund	Capital Fund	March 31, 2020	March 31, 2019
<b>Assets</b>				
<b>Current assets</b>				
Cash	\$ 102,795	\$ -	\$ 102,795	\$ -
Accounts receivable, trade and other (Note 3)	444,470	-	444,470	1,056,203
Prepaid expenses and other assets	83,389	-	83,389	165,548
	630,654	-	630,654	1,221,751
<b>Capital assets (Note 4)</b>	-	2,057,835	2,057,835	2,163,602
	\$ 630,654	\$ 2,057,835	\$ 2,688,489	\$ 3,385,353
<b>Liabilities</b>				
<b>Current liabilities</b>				
Bank indebtedness (Note 5)	\$ -	\$ -	\$ -	\$ 598,054
Accounts payable and accrued liabilities	1,241,797	-	1,241,797	999,949
Other current liabilities (Note 6)	267,632	-	267,632	253,799
Current portion of long-term debt (Note 8)	-	36,235	36,235	24,129
	1,509,429	36,235	1,545,664	1,875,931
<b>Interfund balances</b>	1,000,770	(1,000,770)	-	-
<b>Deferred lease inducement (Note 7)</b>	157,690	-	157,690	198,827
<b>Long-term debt (Note 8)</b>	-	874,828	874,828	863,975
<b>Deferred capital funding (Note 9)</b>	-	658,563	658,563	679,321
	2,667,889	568,856	3,236,745	3,618,054
<b>Fund balances</b>				
<b>Unrestricted</b>	(2,037,235)	-	(2,037,235)	(1,829,648)
<b>Invested in capital assets</b>	-	1,488,979	1,488,979	1,596,947
	(2,037,235)	1,488,979	(548,256)	(232,701)
	\$ 630,654	\$ 2,057,835	\$ 2,688,489	\$ 3,385,353

Approved on Behalf of the Board

\_\_\_\_\_  
 Director

\_\_\_\_\_  
 Director

*The accompanying notes are an integral part of the financial statements.*



**Halton Children's Aid Society**

**Statement of Changes in Fund Balances**

**Year Ended March 31, 2020**

---

	<b>Operating Fund</b>	<b>Capital Fund</b>	<b>2020</b>	<b>2019</b>
<b>Fund balances, beginning of year</b>	<b>\$ (1,829,648)</b>	<b>\$ 1,596,947</b>	<b>\$ (232,701)</b>	<b>\$ (23,579)</b>
Deficiency of revenues over expenses	(179,244)	(136,311)	(315,555)	(209,122)
Purchase of capital assets	(127,394)	127,394	-	-
Proceeds from deferred capital funding	76,092	(76,092)	-	-
Issuance of long-term debt	56,423	(56,423)	-	-
Repayment of long-term debt	(33,464)	33,464	-	-
<b>Fund balance, end of year</b>	<b>\$ (2,037,235)</b>	<b>\$ 1,488,979</b>	<b>\$ (548,256)</b>	<b>\$ (232,701)</b>

*The accompanying notes are an integral part of the financial statements.*



# Halton Children's Aid Society

## Statement of Operations

Year Ended March 31, 2020

	2020	2019 (Note 15)
<b>Revenue</b>		
Provincial grant revenue	\$ 19,050,036	\$ 18,910,758
Other revenue	1,851,266	2,109,505
Amortization of deferred capital funding	96,850	94,077
Amortization of deferred capital lease inducement	41,137	41,137
	<b>21,039,289</b>	21,155,477
<b>Expenses</b>		
Salaries	11,112,317	10,998,790
Employee benefits	2,901,005	2,773,943
Travel	432,227	497,601
Training, education and conference	53,769	109,859
Building occupancy	705,864	704,810
Amortization of capital assets	233,161	226,769
Purchased services - non-client	113,882	94,723
Program expenses	106,616	135,923
Boarding rate payments	3,812,254	4,000,708
Purchased services - client	417,934	463,443
Client's personal needs	337,435	582,124
Health and allied services	149,563	135,468
Financial assistance	397,570	336,100
Advertising and promotion	6,846	28,038
Office and postage	223,626	212,653
Other operating expenses	275,579	222,921
Computer	75,196	81,439
	<b>21,354,844</b>	21,605,312
<b>Deficiency of revenues over expenses before other expense</b>	<b>(315,555)</b>	<b>(449,835)</b>
Balanced Budget Fund (Note 14)	-	240,713
<b>Deficiency of revenues over expenses</b>	<b>\$ (315,555)</b>	<b>\$ (209,122)</b>

The accompanying notes are an integral part of the financial statements.



## Halton Children's Aid Society

### Statement of Cash Flows

Year Ended March 31, 2020

	2020	2019
<b>Cash flows from operating activities</b>		
Deficiency of revenues over expenses	\$ (315,555)	\$ (209,122)
Amortization of capital assets	233,161	226,769
Amortization of deferred capital funding	(96,850)	(94,077)
Amortization of deferred capital lease inducement	(41,137)	(41,137)
	<b>(220,381)</b>	<b>(117,567)</b>
Net change in accounts receivable, trade and other	611,733	(586,338)
Net change in restricted assets	-	207,785
Net change in accounts payable and accrued liabilities	241,848	(127,129)
Net change in other liabilities	13,833	46,014
Net change in other operating working capital balances	82,159	(102,421)
	<b>729,192</b>	<b>(679,656)</b>
<b>Cash flows from financing activities</b>		
Increase (decrease) in bank indebtedness	(598,054)	598,054
Proceeds from deferred capital funding	76,092	65,098
Proceeds from issuance of long-term debt	56,423	900,000
Repayment of long-term debt	(33,464)	(11,896)
	<b>(499,003)</b>	<b>1,551,256</b>
<b>Cash flows from investing activities</b>		
Purchase of capital assets	(127,394)	(1,123,389)
	<b>(127,394)</b>	<b>(1,123,389)</b>
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>102,795</b>	<b>(251,789)</b>
<b>Cash and cash equivalents, beginning of year</b>	<b>-</b>	<b>251,789</b>
<b>Cash and cash equivalents, end of year</b>	<b>\$ 102,795</b>	<b>\$ -</b>

The accompanying notes are an integral part of the financial statements.





# Halton Children's Aid Society

## Notes to Financial Statements

Year Ended March 31, 2020

---

### 1. Nature of operations

The purpose of the Halton Children's Aid Society (the "Society") is to fulfill the mandate of the Child, Youth and Family Services Act within its specified territorial jurisdiction of the Regional Municipality of Halton. Its mission is to protect children and youth, strengthen their well-being and support lifelong, enduring relationships. Its intended community of service covers those children under the age of eighteen years within its jurisdiction whose circumstances require the intervention of the Society as defined by the Act, or those who are in its care or otherwise under its supervision. The Society is designated as a Children's Aid Society under the Act. Further, it is incorporated under the Corporations Act as a "corporation without share capital" and is a registered charity under the Income Tax Act.

### 2. Significant accounting policies

#### Basis of presentation

The financial statements of the Society have been prepared by management in accordance with Canadian public sector accounting standards.

#### Fund Accounting

The Society follows the deferral method of fund accounting. Accordingly, resources are classified for accounting and reporting purposes into the following funds: the Operating fund and the Capital fund.

#### Operating Fund

The Operating fund consists of Child Welfare, OCBe Pooled Funds, Repairs and Maintenance, Halton Prevention and Intervention Committee (HPIC), Non-Child Welfare Bursaries, Non-Child Welfare Educational Liaison, Community Impact Grant and Bridging the Gap activities.

#### Provincially Funded Programs

Provincially funded activities including Child Welfare, OCBe Pooled Funds, Non-Child Welfare Educational Liaison, Repairs and Maintenance and HPIC are those supported by the Ministry of Children, Community and Social Services (the Ministry). Child Welfare and OCBe Pooled Fund activities reflect those for which the Society is accountable under the Child, Youth and Family Services Act, 2017, S.O. 2017, c. 14, Sched. 1.

#### Child Welfare

Child Welfare activities including Child Welfare, OCBe Pooled Funds, Repairs & Maintenance and HPIC are those supported by the Ministry of Children, Community and Social Services (the "Ministry") and reflects the activities for which the Society is accountable under the Child, Youth and Family Services Act, 2017, S.O. 2017, c. 14, Sched. 1.

#### Non-Child Welfare Bursaries

Non-Child Welfare Bursaries are supported by the Children's Aid Foundation of Halton and other sponsors.



**Halton Children's Aid Society**  
**Notes to Financial Statements**  
**Year Ended March 31, 2020**

---

**2. Significant accounting policies (cont'd.)**

**Bridging the Gap**

Bridging the Gap activities are performed in accordance with specified contribution agreements with the Regional Municipality of Halton and other sponsors.

**Non-Child Welfare - Educational Liaison**

Non-Child Welfare Educational Liaison is supported by the Ministry of Children, Community and Social Services.

**Capital Fund**

The Capital fund accounts for all funds expended and available for the acquisition of capital assets. Capital fund contributions are appropriated by the Board and, as such, are internally restricted for the exclusive use of such activities.

**Cash and cash equivalents**

Cash and cash equivalents include cash on hand and balances with banks. Bank borrowings to finance capital and operating expenditures are considered to be financing activities.

**Revenue recognition**

Provincial grants received in excess of operating expenses are recorded as amounts due to the Ministry. Provincial grants are subject to review by the Ministry and adjustments, if any, arising there from are reflected as an adjustment to revenue in the period of such adjustments. Contributions received from the Regional Municipality of Halton are received on a cost recovery basis and are recorded as revenues in the period in which the expenses are incurred.

Revenue from donations and fundraising activities is recorded when received. Restricted contributions are recorded as deferred revenue and recognized as revenue when the related expenses occur.

**Capital assets and amortization**

Capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Amortization is provided as follows:

Building	20 year straight-line
Computer equipment	3 year straight-line
Furniture and fixtures	10 year straight-line
Leasehold improvements	Remaining term of the lease
Vehicles	5 year straight-line

**Deferred capital funding**

Deferred capital funding consists of grants which are received on account of capital and are deferred and amortized on a straight-line basis at rates corresponding to those of the related capital assets.



**Halton Children's Aid Society**  
**Notes to Financial Statements**  
**Year Ended March 31, 2020**

---

**2. Significant accounting policies (cont'd.)**

**Contributed services**

These financial statements do not reflect the substantial value of services contributed by volunteers, foster parents, and other interested parties because the fair market value of such services are not readily available.

**Income taxes**

The Society is a non-profit organization registered under the Income Tax Act (the "Act") and, as such, is exempt from income taxes and is able to issue donation receipts for income tax purposes. In order to maintain its status as a registered charity under the Act, the Society must meet certain requirements of the Act. In the opinion of management, these requirements have been met.

**Use of estimates**

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expense during the period. Actual results could differ from those estimates.

**Financial instruments**

The Society's financial instruments consist of cash, accounts receivable, bank indebtedness, accounts payable and accrued liabilities, other current liabilities, and long-term debt. All financial instruments are initially recorded at fair value and subsequently measured at amortized cost. Transaction costs and financing fees associated with financial instruments carried at amortized cost are recorded as adjustments to the initial fair value recognized and amortized over the life of the financial instrument.

**3. Accounts receivable, trade and other**

	<b>2020</b>	<b>2019</b>
Accounts receivable, trade and other	\$ <b>157,231</b>	\$ 129,608
Due from the Ministry of Children and Youth Services	<b>15,855</b>	279,509
Due from the Regional Municipality of Halton	<b>78,920</b>	95,678
H.S.T. recoverable	<b>105,743</b>	253,702
OKN receivable	<b>88,141</b>	93,208
Due (to) from Children's Aid Foundation of Halton	<b>(1,420)</b>	204,498
	<b>\$ 444,470</b>	<b>\$ 1,056,203</b>

---



**Halton Children's Aid Society**  
**Notes to Financial Statements**  
**Year Ended March 31, 2020**

**4. Capital assets**

	Cost	Accumulated Amortization	2020	2019
Land	\$ 311,947	\$ -	\$ 311,947	\$ 311,947
Building	1,900,845	691,306	1,209,539	1,274,376
Computer equipment	287,008	228,600	58,408	49,821
Computer software	6,828	569	6,259	-
Furniture and fixtures	377,415	343,176	34,239	42,351
Leasehold improvements	1,261,385	866,111	395,274	485,107
Vehicles	51,566	9,397	42,169	-
	<b>\$ 4,196,994</b>	<b>\$ 2,139,159</b>	<b>\$ 2,057,835</b>	<b>\$ 2,163,602</b>

**5. Bank indebtedness**

The Society has an operating line of credit, with a maximum limit of \$1,000,000 which bears interest at bank prime plus 0.5%. The operating line is unsecured and there are no margin requirements or borrowing covenants on this credit facility. As of March 31, 2020, there was \$Nil (2019 - \$569,000) drawn on this credit facility.

**6. Restricted assets & Other current liabilities**

	2020	2019
Registered Education Savings Plans (RESP) contributions payable	\$ 168,130	\$ 147,250
OCBe savings payable	99,502	106,549
	<b>\$ 267,632</b>	<b>\$ 253,799</b>

RESP contributions payable represent funds received from the Federal Government which are to be used to establish RESP's for children within the Society's care. A total of \$69,950 (2019 - \$54,000) was received in the year and a total of \$49,070 (2019 - \$Nil) was transferred to RESPs established for such children during the year.

OCBe savings payable represent funds received from the Ministry prescribed for the use of supporting the transition of youth in care to independent living. OCBe saving funds are received by the Society while such youth are between the ages of 15 to 17 and are payable to the youth only after they have satisfied the requirements of the savings program. A total of \$22,274 (2019 - \$22,791) was received and a total of \$32,042 (2019 - \$30,812) were disbursed during the year.



**Halton Children's Aid Society**  
**Notes to Financial Statements**  
**Year Ended March 31, 2020**

**7. Deferred lease inducement**

	<b>2020</b>	<b>2019</b>
Balance, beginning of year	\$ 198,827	\$ 239,964
Less: amortization of deferred lease inducement	<b>(41,137)</b>	(41,137)
Balance, end of year	<b>\$ 157,690</b>	\$ 198,827

The Society signed a fifteen year lease for its Burlington office which expires in January 2024. The landlord has given the Society a lease inducement to be used for leasehold improvements for \$617,053. This amount is being amortized straight-line over the term of the lease.

**8. Long-term debt**

	<b>Current Requirements</b>	<b>2020</b>	<b>2019</b>
Burlington Community Foundation, repayable in blended monthly payments of \$498, bearing interest at 3.5%, maturing in August 2023	\$ 2,782	\$ 95,994	\$ 98,675
Hamilton Community Foundation, repayable in blended monthly payments of \$2,613, bearing interest at 3.5%, maturing in August 2023	<b>14,607</b>	<b>503,965</b>	518,041
Oakville Community Foundation, repayable in blended monthly payments of \$1,369, bearing interest at 3.5%, maturing in August 2023	<b>7,652</b>	<b>264,084</b>	271,388
Bank loan, repayable in blended monthly payments of \$957, bearing interest at 0.69%, maturing in May 6, 2024	<b>11,194</b>	<b>47,020</b>	-
	<b>\$ 36,235</b>	<b>911,063</b>	888,104
Less: current portion of long-term debt		<b>(36,235)</b>	(24,129)
Balance, end of year		<b>\$ 874,828</b>	\$ 863,975

The term loans are secured by a registered collateral first mortgage on the Sable Drive property in the principal amount of \$900,000, assignment of adequate all perils insurance with first loss payable to the lenders, title insurance policy in favour of the lenders and a collateral security sharing agreement between the Society and each of the Burlington Community Foundation, Hamilton Community Foundation and Oakville Community Foundation.



**Halton Children's Aid Society**  
**Notes to Financial Statements**  
**Year Ended March 31, 2020**

---

**8. Long-term debt (cont'd.)**

Minimum required principal repayments are as follows:

<b>2021</b>	\$	36,235
<b>2022</b>		37,173
<b>2023</b>		38,142
<b>2024</b>		797,736
<b>2025</b>		1,777

---

\$ 911,063

---

**9. Deferred capital funding**

	<b>2020</b>	<b>2019</b>
Balance, beginning of year	\$ 679,321	\$ 708,300
Deferred capital funding - grants	76,092	65,098
Amortization of deferred capital funding	(96,850)	(94,077)
<b>Balance, end of year</b>	<b>\$ 658,563</b>	<b>\$ 679,321</b>

**10. Operating lease commitments**

Future minimum payments for operating leases that have initial or remaining terms of one year or more consist of the following amounts:

<b>2021</b>	\$	555,609
<b>2022</b>		492,609
<b>2023</b>		447,609
<b>2024</b>		373,007

---

\$ 1,868,834

---

**11. Contingencies and commitments**

The Society is subject to claims arising in the normal course of operations. It is not possible for the Society to predict with any certainty the outcomes of such claims. Management is of the opinion that based on the information presently available, it is unlikely that any liability, to the extent not covered by insurance or inclusion in the financial statements, would be material to the Society's financial position.

In 2017, pursuant to a contribution agreement, the Regional Municipality of Halton provided the Society with a forgivable loan of \$355,000 for the purchase of a transitional housing facility. The loan provided has been accounted for as deferred capital funding. The loan agreement stipulates that the loan will be forgiven on May 6, 2021 provided that the Society has not defaulted on the service guidelines within the agreement. Management is of the opinion that the Society will meet all future obligations and commitments in connection with the service guidelines under this agreement.



## Halton Children's Aid Society

### Notes to Financial Statements

Year Ended March 31, 2020

---

#### 12. Pension plan

The Society participates in the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer contributory defined benefit pension plan, providing pension benefits to most of its employees.

Contribution rates for employees earning below the year's maximum pensionable earnings is 9.0% and 14.6% on earnings above the year's maximum pensionable earnings.

The pension expense for the year amounted to \$1,138,717 (2019 - \$1,072,166).

The OMERS pension plan has a deficit. If actuarial surpluses are not available to offset the existing deficit and subsidize future contributions, increases in contributions may be required in the future.

#### 13. Financial instruments

The Society's financial instruments consist of cash, accounts receivable, bank indebtedness, accounts payable and accrued liabilities, other current liabilities, and long-term debt.

##### Liquidity risk

The Society's exposure to liquidity risk is dependent on the collection of accounts and funding receivable, purchasing commitments and obligations or raising of funds to meet commitments and sustain operations. The Society controls liquidity risk by management of working capital, cash flows and the availability of borrowing facilities.

Unless otherwise noted, it is management's opinion that the Society is not exposed to significant market, interest rate, currency, or credit risks.

#### 14. Balanced Budget Fund and Future Access to Surpluses

In fiscal 2014, the Ministry of Children, Community and Social Services (MCCSS) announced the creation of the "Balanced Budget Fund" to support Children's Aid Societies in meeting the balanced budget requirement set out in Regulation 70 and to proactively manage the risks associated with a multi-year budget planning process. The Balanced Budget Fund will be developed on an individual CAS basis, in an amount up to each CAS's accumulated surplus that has been returned to the Ministry following the implementation of the new funding model in fiscal 2014.

In order to be eligible to access these funds in a future year, the Agency must meet two conditions: (1) the Agency must have generated a prior year surplus recovered in or after fiscal 2014; and (2) in a subsequent year, the Agency requires additional funding in an amount up to its total accumulated prior year surplus to balance its budget.

At March 31, 2020, the Agency's Balanced Budget Fund is \$Nil.

#### 15. Comparative information

The comparative figures for 2019 have been reclassified where necessary to conform with the 2020 financial statement presentation.



**Halton Children's Aid Society**  
**Notes to Financial Statements**  
**Year Ended March 31, 2020**

---

**16. Other matters & subsequent events**

On March 11, 2020, the World Health Organization characterized the outbreak of a strain of the novel coronavirus ("COVID-19") as a pandemic which has resulted in a series of public health and emergency measures that have been put in place to combat the spread of the virus. The duration and impact of COVID-19 is unknown at this time and it is not possible to reliably estimate the impact that the length and severity of these developments will have on the financial results and condition of the Society in future periods.

In response to the emergency declaration in Ontario related to COVID-19, additional costs amounting to \$36,000 were incurred by the Society. Such costs, relating to financial assistance payments and personal protective equipment, are included in the Child Welfare Fund in the Statement of Operations. The Society also expects to incur additional financial assistance payments of \$60,000-\$70,000 per month for the three months, April through to June 2020, and approximately \$15,000 of minor capital renovations and personal protective equipment purchases to allow the Society to operate effectively from its Burlington location.







To the Members of  
Halton Children's Aid Society

**Additional Comments of Auditors for the Year Ended March 31, 2020**

The accompanying schedule of operations is presented as supplementary information only. In this respect, it does not form part of the financial statements of Halton Children's Aid Society for the year ended March 31, 2020 and hence is excluded from the opinion expressed in our report dated June 19, 2020 to the Members on such financial statements. The information in this schedule has been subject to audit procedures only to the extent necessary to express an opinion on the financial statements of the Society and, in our opinion, is fairly presented in all respects material to those financial statements.

June 19, 2020  
Burlington, Ontario

Chartered Professional Accountants  
Licensed Public Accountants

## Halton Children's Aid Society

### Supplementary Schedule of Operations by Fund

Year Ended March 31, 2020

	Child Welfare	OCBe Pooled Funds	Non-Child Welfare - Educational Liaison	Repairs & Maintenance	Halton Prevention & Intervention Committee	Community Impact Grant
<b>Revenue</b>						
Provincial grant revenue	\$ 18,910,201	\$ 69,302	\$ 65,533	\$ -	\$ 5,000	\$ -
Other revenue	980,729	-	-	-	-	12,616
Amortization of deferred capital funding	-	-	-	-	-	-
Amortization of deferred capital lease inducement	41,137	-	-	-	-	-
	<b>19,932,067</b>	<b>69,302</b>	<b>65,533</b>	<b>-</b>	<b>5,000</b>	<b>12,616</b>
<b>Expenses</b>						
Salaries	10,512,543	-	65,533	-	-	-
Employee benefits	2,751,778	-	-	-	-	-
Travel	406,223	11	-	-	-	-
Training, education and conference	53,509	-	-	-	-	-
Building occupancy	624,636	-	-	-	-	-
Purchased services - non-client	102,882	-	-	-	5,000	-
Program expenses	51,787	-	-	-	-	-
Boarding rate payments	3,812,254	-	-	-	-	-
Purchased services - client	417,934	-	-	-	-	-
Client's personal needs	267,824	69,143	-	-	-	295
Health and allied services	149,415	148	-	-	-	-
Financial assistance	385,249	-	-	-	-	12,321
Advertising and promotion	6,846	-	-	-	-	-
Office and postage	218,168	-	-	-	-	-
Other operating expenses	275,579	-	-	-	-	-
Computer	75,196	-	-	-	-	-
	<b>20,111,823</b>	<b>69,302</b>	<b>65,533</b>	<b>-</b>	<b>5,000</b>	<b>12,616</b>
<b>Excess (deficiency) of revenues over expenses</b>	<b>(179,756)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Excess (deficiency) of revenues over expenses</b>	<b>(179,756)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

The accompanying notes are an integral part of the financial statements.



# Halton Children's Aid Society

## Supplementary Schedule of Operations by Fund (continued)

Year Ended March 31, 2020

	Non-Child Welfare Bursaries	Bridging the Gap	Capital Fund	2020	2019 (Note 15)
<b>Revenue</b>					
Provincial grant revenue	-	-	-	19,050,036	18,910,758
Other revenue	-	857,921	-	1,851,266	2,109,505
Amortization of deferred capital funding	-	-	96,850	96,850	94,077
Amortization of deferred capital lease inducement	-	-	-	41,137	41,137
	-	857,921	96,850	21,039,289	21,155,477
<b>Expenses</b>					
Salaries	-	534,241	-	11,112,317	10,998,790
Employee benefits	-	149,227	-	2,901,005	2,773,943
Travel	-	25,993	-	432,227	497,601
Training, education and conference	-	260	-	53,769	109,859
Building occupancy	-	81,228	-	705,864	704,810
Amortization of capital assets	-	-	233,161	233,161	226,769
Purchased services - non-client	-	6,000	-	113,882	94,723
Program expenses	-	54,829	-	106,616	135,923
Boarding rate payments	-	-	-	3,812,254	4,000,708
Purchased services - client	-	-	-	417,934	463,443
Client's personal needs	-	173	-	337,435	582,124
Health and allied services	-	-	-	149,563	135,468
Financial assistance	-	-	-	397,570	336,100
Advertising and promotion	-	-	-	6,846	28,038
Office and postage	-	5,458	-	223,626	212,653
Other operating expenses	-	-	-	275,579	222,921
Computer	-	-	-	75,196	81,439
	-	857,409	233,161	21,354,844	21,605,312
<b>Excess (deficiency) of revenues over expenses before other expense</b>	-	512	(136,311)	(315,555)	(449,835)
Balanced Budget Fund (Note 14)	-	-	-	-	240,713
<b>Excess (deficiency) of revenues over expenses</b>	\$ -	\$ 512	\$ (136,311)	\$ (315,555)	\$ (209,122)

The accompanying notes are an integral part of the financial statements.

