



## Optional Reading Resources

Below is a list of thought-provoking articles, studies, and reports that can help enhance your team's understanding of the concepts that will be explored at the 2021 Summer Institute. These resources can serve as catalysts for great pre- and post-program activities—or even be used during Team Time at Summer Institute. (Note: Some of the resources may require you to provide your email address.)

- [2021 Survey of College and University Presidents](#) (61 pages with many visuals, will need to provide contact information to download) – Inside Higher Education
- [Class of 2030 and Life Ready Learning](#) (31 pages) – Recommended by our Learning Partner, Mark Sparvell, Microsoft
- [Education Reimagined: The Future of Learning](#) (34 pages) – Recommended by our Learning Partner, Nicholas Santilli - Society for College and University Planning (SCUP)
- [Even If You Feel Like This Was a Lost Year, That Might Not Be True](#) – TIME
- [Flattening the Multi-modal Learning Curve – A Faculty Handbook](#) (31 pages) – Sponsored by Microsoft and published in The Economist
- [Higher Education Trends – Fall 2020 and Spring 2021](#) – Recommended by our Learning Partner, Nicholas Santilli (SCUP)
- [If Students Are Customers, Are Colleges and Universities Retailers](#) (Blog) – by Charles Kim for KaufmanHall
- [Integrated Planning Glossary](#) – Recommended by our Learning Partner, Nicholas Santilli (SCUP)
- [Integrated Planning in a VUCA Environment: Advice you need in the age of COVID19](#) – Recommended by our Learning Partner, Nicholas Santilli, Society for College and University Planning (SCUP)
- [Provosts Face the Pandemic](#) – Inside Higher Education Survey Results
- [Returning to Work in the Future of Work: Embracing purpose, potential, perspective, and possibility during COVID-19](#) (16 pages) – Deloitte Insights
- [Succeeding at Planning](#) – Recommended by our Learning Partner, Nicholas Santilli - Society for College and University Planning (SCUP)
- [The Future of Work after COVID19](#) – McKinsey Global Institute
- [The Learning Futures Project: Imagining higher education in 2025](#) (44 pages) – Perkins Eastman
- [The Social Enterprise in a World Disrupted: Leading the shift from survive to thrive](#) (64 pages interactive slides) – Deloitte Insights