Maximizing System-Level Data to Address Health and Social Complexity in Children: Spotlight on Oregon’s Current Journey

Technical Assistance Call for Arizona

January 14th, 2020
Purpose of this Presentation

This presentation was delivered by Ms. Reuland as part of the project “Guiding and Inform Policy, System and Practice-Level Efforts Focused on Children with Health Complexity: Supporting and Learning from Efforts in Oregon” which is funded by a grant from the Lucile Packard Foundation for Children’s Health, Palo Alto, California.

This is a 2 year project (May 1, 2019 – April 30, 2021) to support the meaningful use of population-level health complexity data to drive improved policies and investments in care and health management supports for children with health complexity.

This presentation was delivered to the Arizona Health Care Cost Containment System (AHCCCS) which is Arizona's Medicaid agency that offers health care programs to serve Arizona residents.

Support for this research was provided by the Lucile Packard Foundation for Children’s Health. The views presented here are those of the authors and not necessarily those of the Foundation or its directors, officers or staff.
Today’s Agenda

• Context Setting: Key Components of Our Efforts and Why OPIP and OHA Were Invested in This Collaborative Work

• Importance of stakeholder engagement and input

• Review Specific System-level Data Used to Operationalize Health Complexity, State-Level Findings

• From Data to Action: Current and Proposed Uses

• Question and Answer
Oregon Pediatric Improvement Partnership

The Oregon Pediatric Improvement Partnership (OPIP) supports a meaningful, long-term collaboration of stakeholders invested in child health care quality, with the common purpose of improving the health of the children and youth of Oregon.

OPIP is primarily contract and grant funded. We are based out of Oregon Health & Science University, Pediatrics Department.

Learn more: oregon-pip.org

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Problem...or Opportunity in Oregon!

Despite wonderful gains in patient centered primary care homes, coordinated care organizations, and other efforts there is a need to better support children with health complexity.

– To impact children’s future health & preventable chronic conditions, need to address predictive social determinants of health and build resilience

– In order to address children with health complexity a population and community-based approach and cross-sector engagement is required.
Efforts that Led Up to OPIP’s Proposal

Supporting practices and health systems focused on:

– Identifying children and youth with special health care needs
– Care Coordination, methods for tiering patients
– Complex Care Management Pilot within Kaiser Permanente Northwest (KPNW)

Through these efforts, identified barriers in:

– Staffing and resources to serve these children within the practice
– Community-level resources
– Lack of metrics focused on this population (what is measured is what is focused on)
– Lack of payment models aligned with a focus on this population

Stakeholder Engagement on the Need and Opportunity for System-Level Methods to Identify Children with Health Complexity:

– OPIP Partners Meetings (Public and Private Stakeholders): Fall 2015, Spring 2016
– Meeting of Leaders within OHA, State Departments that Address Social Complexity, CCOs and Health Care Providers: August 2016
OHA’s Perspective:

- Children and families still face significant obstacles to health and well-being
- Health disparities persist for many in Oregon
- Early life experiences, such as Adverse Childhood Events, can impact lifelong health
- Need to prioritize the value in intervening early and building resiliency
Coordinated Care Organizations Provide Services to 85% of the People on the Oregon Health Plan

OHP provides:

• Physical, oral, and behavioral health care
• For about one million Oregonians
• Of which 43% are children

OHP includes:

• Medicaid
• Children’s Health Insurance Program (CHIP)
• Cover All Kids
• Reproductive Health Equity Act (RHEA)
• Other related services
**CCO 2.0 Focus Areas**

CCO 2.0 policies build on Oregon’s strong foundation of health care innovation and tackle our biggest health problems.

- Improve the behavioral health system and address barriers to the integration of care
- Increase value and pay for performance
- Focus on the social determinants of health and health equity
- Maintain sustainable cost growth and ensure financial transparency
Power of Data

Strength of robust claims data across types of services, service lines, and CCOs enrolled

Centralized staffing to analyze data
- Value in centralized learning curve
- Value in facilitation of across agency agreements about how data can be shared

Value in more robust data to understand state level population needs, regional needs
- Understand better child health needs based on data available
- Informing shared conversations across departments

Identify federal, state, local and private partners that are leads or influence the area/determinate
- Identify related performance measures or quantified objectives

Consider how this information can possibly be used to enhance Medicaid Value Based Payments for addressing Social Determinants of Health
Funding from Lucile Packard Foundation for Children's Health to OPIP

**Grant #1:** System-Level Approaches to Identify Children with Health Complexity and Develop Models for Complex Care Management

**Goal:** Inform health systems on novel and generalizable approaches to identify children with health complexity, use of this inform to design better support systems for children and their families.

**Key Partners:** Oregon Health Authority (OHA), Coordinated Care Organizations (CCOs), Kaiser Permanente Northwest – Publicly & Privately insured*

**Grant #2:** Health Complexity Indicators to Guide and Inform Policy, System- and Practice-Level Efforts: Supporting and Learning from Efforts in Oregon

**Goal:** Support the meaningful use of population-level health complexity data to drive improved policies and investments in care and health management supports for children with health complexity.

**Key Partners:** Oregon Health Authority (OHA), Coordinated Care Organizations (CCOs), Health System

Learn more: [oregon-pip.org/projects/Packard.html](http://oregon-pip.org/projects/Packard.html)
Measuring Children’s Health Complexity: Definitions and Tools

**Medical Complexity**

Defined using the Pediatric Medical Complexity Algorithm (PMCA)

- Takes into account: 1) Utilization of services, 2) Diagnoses, 3) Number of Body Systems Impacted
- Assigns child into one of three categories: a) Complex with chronic conditions; b) Non-Complex, with chronic conditions; or c) Healthy

**Social Complexity**

Defined by The Center of Excellence on Quality of Care Measures for Children with Complex Needs (COE4CCN) as:

“A set of co-occurring individual, family or community characteristics that can have a direct impact on health outcomes or an indirect impact by affecting a child’s access to care and/or a family’s ability to engage in recommended medical and mental health treatments”

Our work incorporates factors identified by COE4CCN as predictive of a high-cost health care event (e.g. emergency room use).

**Medical Complexity**

Combines the factors of Medical and Social Complexity.
Medical Complexity

Social Complexity

Health Complexity

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Pediatric Medical Complexity Algorithm

Developed by a team at Seattle Children’s, Validated by Center of Excellence on Quality of Care

Measures for Children with Complex Needs (COE4CCN)
• For children 0 to 18 insured
• Developed as a way to identify a population, stratify quality metrics, and to target patients who may benefit from complex care management
• Intentionally meant to address issue with CDPS

Based on claims and diagnosis

Categorizes complexity into three categories:
1. Complex Chronic Disease,
2. Non-Complex Chronic Disease, and
3. Healthy

The three categories are co-linear with COST (i.e. as complexity increases, so does cost)
PMCA Findings for Publicly Insured Children in Oregon

Statewide Publicly Insured in 2018: N=390582

1. Complex Chronic Disease: 6.1%
   N=23,681
2. Non-Complex Chronic Disease: 18.3%
   N=71,591
3. Healthy: 75.6%

There is a **statistically significant** difference in the distribution of the three PMCA Categories **across counties** in Oregon.
Complex, Chronic

Data Source: ICS Data Warehouse & Medicaid data sourced from Medicaid Management Information System (MMIS)

Do not copy or reproduce without proper OPIP citation
Medical Complexity

Social Complexity

Health Complexity

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18 Social Complexity Factors
Identified by the Center of Excellence on Quality of Care Measures for Children with Complex Needs (COE4CCN) as Associated in Literature with Worse Health Outcomes and Costs

12 SC risk factors from literature review related to worse outcomes:

1. Parent domestic violence
2. Parent mental illness
3. Parent physical disability
4. Child abuse/neglect
5. Poverty
6. Low English proficiency
7. Foreign born parent
8. Low parent educational attainment
9. Adolescent exposure to intimate partner violence
10. Parent substance abuse
11. Discontinuous insurance coverage
12. Foster care

COE4CCN studies showed worse outcomes or consensus on impact:

13. Parent death
14. Parent criminal justice involvement
15. Homelessness
16. Child mental illness
17. Child substance abuse treatment need
18. Child criminal justice involvement

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Identifying Feasible Social Complexity Variables in Oregon:
Leveraged Integrated Client Data Warehouse (ICS)

- Data sources from OHA- Health Analytics and Integrated Client Data Warehouse (ICS)
  - https://www.oregon.gov/DHS/BUSINESS-SERVICES/OFRA/Pages/ICS.aspx
- Collaboration between OHA & DHS to provide staffing
- Data sharing agreements
- Linkage of the child and parent to allow for child-level and population-level analysis
- Input obtained from public and private stakeholders in November 2017 and April 2018 about data methodologies
Identifying Feasible Social Complexity Variables in Oregon:
Leveraged Integrated Client Data Warehouse (ICS)

- Data sources from OHA- Health Analytics and Integrated Client Data Warehouse (ICS)
- ICS includes data across the Department of Human Services (DHS), OHA client-based services, and data from other external agencies

**DHS program data** includes:
- Aging and People with Disabilities, Child Welfare, Developmental Disability Services, Self-Sufficiency and Vocational Rehabilitation

**OHA program data** includes:
- Alcohol and Drug (AD), Contraceptive Care (C-Care), Family Health Insurance Program (FHIAP), Healthy Kids Connect (HKC), Medical Assistance Programs (MAP), Mental Health (MH), Women Infants and Children (WIC)

**Additional agency data** includes:
- Department of Corrections, Oregon Housing and Community Services
<table>
<thead>
<tr>
<th>INDICATOR: Descriptive Information* (Source)</th>
<th>CHILD FACTOR</th>
<th>FAMILY FACTOR</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>FOSTER CARE: Child received foster care services (ICS, data available 2000-2017)</td>
<td>X</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>PARENTAL INCARCERATION: Parent incarcerated or supervised by the Dept. of Corrections in Oregon (ICS-Department of Corrections for state felony charges, not including county/municipal charges, data available 2000-2017)</td>
<td></td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>MENTAL HEALTH – CHILD: Received mental health services through DHS/OHA (ICS-NMH Caseloads, data available 2000-2017)</td>
<td>X</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>MENTAL HEALTH – PARENT: Received mental health services through DHS/OHA (ICS-NMH Caseloads, data available 2000-2017)</td>
<td></td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>CHILD ABUSE AND NEGLECT: ICD-9, ICD-10 dx codes related used by provider (OHA Medicaid Claims Data, data available 2002-2017)</td>
<td>X</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>POTENTIAL LANGUAGE BARRIER: Language other than English listed in the primary language field (OHA Medicaid Enrollment, most current data for family)</td>
<td></td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>PARENTAL DISABILITY: Parent is eligible for Medicaid due to a recognized disability (OHA Medicaid Enrollment, data available 2002-2019)</td>
<td></td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>TOTAL NUMBER OF INDIVIDUAL FLAGS</td>
<td>5</td>
<td>7</td>
<td>12</td>
</tr>
</tbody>
</table>
Important Notes About Data Being Shown for the Population of Publicly Insured Children:

- For “Child” indicators: all children included matched with ICS
- For “Family” indicators: linkage of publicly insured children to a parent in ICS:
  - Unable to link to a parent: 20.44%
  - 1 parent: 11.62%
  - 2 Parents: 67.94%
## State Level: Findings on Prevalence of Each Social Complexity Variable

<table>
<thead>
<tr>
<th>INDICATOR</th>
<th>CHILD FACTOR</th>
<th>FAMILY FACTOR</th>
</tr>
</thead>
<tbody>
<tr>
<td>Poverty – TANF (For Child and For Either/Both Parent), Below 37% of Poverty Level</td>
<td>40.6% (158,650)</td>
<td>31.2% (121,952)</td>
</tr>
<tr>
<td>Foster care – Child received foster care services since 2012</td>
<td>13.0% (50,672)</td>
<td></td>
</tr>
<tr>
<td>Parent death – Death of parent/primary caregiver in OR</td>
<td></td>
<td>1.3% (5,172)</td>
</tr>
<tr>
<td>Parental incarceration – Parent incarcerated or supervised by the Dept. of Corrections in Oregon</td>
<td></td>
<td>19.1% (74,707)</td>
</tr>
<tr>
<td>Mental Health: Child – Received mental health services through DHS/OHA</td>
<td>33.1% (129,212)</td>
<td></td>
</tr>
<tr>
<td>Mental Health: Parent – Received mental health services through DHS/OHA</td>
<td></td>
<td>40.0% (156,221)</td>
</tr>
<tr>
<td>Substance Abuse: Child – Substance abuse treatment through DHS/OHA</td>
<td>4.5% (17,763)</td>
<td></td>
</tr>
<tr>
<td>Substance Abuse: Parent – Substance abuse treatment through DHS/OHA</td>
<td></td>
<td>29.0% (113,124)</td>
</tr>
<tr>
<td>Child abuse/neglect: ICD-9, ICD-10 dx codes related used by provider</td>
<td>5.3% (20,589)</td>
<td></td>
</tr>
<tr>
<td>Potential Language Barrier: Language other than English listed in the primary language</td>
<td></td>
<td>20.5% (80,262)</td>
</tr>
<tr>
<td>Parent Disability: Parent is eligible for Medicaid due to recognized disability</td>
<td></td>
<td>3.0% (11,892)</td>
</tr>
</tbody>
</table>

Data Source: ICS Data Warehouse & Medicaid data sourced from Medicaid Management Information System (MMIS)

Do not copy or reproduce without proper OPIP citation
Distribution of Social Complexity Factors

Data Source: ICS Data Warehouse & Medicaid data sourced from Medicaid Management Information System (MMIS)

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Putting the Data Into Perspective
In Terms of the Number of Individual Children

Looking at the 0-17 Population:

• There are N= 256 kids who have a 10 or 11 social complexity factors
• When we look at the proportion of kids exposed to 3 or more of the risk factors: 38.91% → 152,004 kids
Social Complexity by County

For the social risk score distribution (range: 0 - 11), there is a statistically significant difference in the social complexity indicator count between counties. (Kruskal-Wallis \(2 = 4132.3, p < .001\)).

Data Source: ICS Data Warehouse & Medicaid data sourced from Medicaid Management Information System (MMIS)
Health Complexity Categorical Variable: Purpose and Goal

Given that medical complexity and social complexity will be independently examined and shared, create a health categorical variable that combines both factors

- Categories anchored to level of medical complexity AND level of social complexity
- Understand the population with both levels of complexity

Build off the learnings from the COE4CCN

- 1 or more social complexity indicators associated with higher costs
- The more factors present, the higher costs – Gradient effect

Create a manageable level of categories for population-level aggregate reports

Ensure categories have sufficient denominators to allow for state and county-level reporting, maintain data sharing agreements when shared at a child-level

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## State-Level Health Complexity Categorical:
Source Variables Related to Medical and Social Complexity

<table>
<thead>
<tr>
<th>Medical Complexity (3 Categories)</th>
<th>Social Complexity (Total Factors Possible in Preliminary Data Shown Here N=12)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>3 or More Indicators</td>
</tr>
<tr>
<td>HIGH Medical Complexity</td>
<td>3% (11,637)</td>
</tr>
<tr>
<td>(Chronic, Complex PMCA=1)</td>
<td></td>
</tr>
<tr>
<td>MODERATE Medical Complexity</td>
<td>9.5% (36,908)</td>
</tr>
<tr>
<td>(Non-Complex, Chronic PMCA=2)</td>
<td></td>
</tr>
<tr>
<td>NO MEDICAL COMPLEXITY</td>
<td>26.5% (103,459)</td>
</tr>
<tr>
<td>(PMCA=3)</td>
<td></td>
</tr>
</tbody>
</table>

Data Source: ICS Data Warehouse & Medicaid data sourced from Medicaid Management Information System (MMIS)
Aggregate Data Reports Display the Data by Groups of Children

Data Displayed by:

• Three Age Groups
  • 0-5, 6-11, and 12-17 years old
• County
• Race (2018 State-Level Report, Examining the Data to Improve Variables)
• Ethnicity (2018 State-Level Report, Examining the Data to Improve Variables)
Pediatric Medical Complexity Algorithm Findings: By Age of Child

Data Source: ICS Data Warehouse & Medicaid data sourced from Medicaid Management Information System (MMIS)

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# Social Complexity By Age of Child

<table>
<thead>
<tr>
<th>Factor Description</th>
<th>Children 0-5 N=145,970</th>
<th>Children 6-11 N=118,965</th>
<th>Children 12-17 N=125,647</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Child Factor</td>
<td>Parent Factor</td>
<td>Child Factor</td>
</tr>
<tr>
<td>Poverty – TANF (For Child and For Either/Both Parent)</td>
<td>34.2% (49,990)</td>
<td>30.5% (44,464)</td>
<td>44.9% (53,380)</td>
</tr>
<tr>
<td>Foster care – Child received foster care services</td>
<td>7.4% (10,772)</td>
<td>13.8% (16,446)</td>
<td>18.7% (23,454)</td>
</tr>
<tr>
<td>Parent death – Death of parent/primary caregiver in OR</td>
<td>0.5% (675)</td>
<td>1.3% (1,513)</td>
<td>2.4% (2,984)</td>
</tr>
<tr>
<td>Parental incarceration – Parent incarcerated or supervised by the Dept. of Corrections in Oregon</td>
<td>17.5% (25,604)</td>
<td>20.7% (24,674)</td>
<td>19.4% (24,429)</td>
</tr>
<tr>
<td>Mental Health: Child – Received mental health services through DHS/OHA</td>
<td>14.2% (20,779)</td>
<td>36.8% (43,753)</td>
<td>51.5% (64,680)</td>
</tr>
<tr>
<td>Mental Health: Parent – Received mental health services through DHS/OHA</td>
<td>44.1% (64,419)</td>
<td>40.6% (48,350)</td>
<td>34.6% (43,452)</td>
</tr>
<tr>
<td>Substance Abuse: Child – Substance abuse treatment through DHS/OHA</td>
<td>0.4% (547)</td>
<td>1.7% (2,059)</td>
<td>12.1% (15,157)</td>
</tr>
<tr>
<td>Substance Abuse: Parent – Substance abuse treatment through DHS/OHA</td>
<td>29.0% (42,387)</td>
<td>30.5% (36,248)</td>
<td>27.4% (34,489)</td>
</tr>
<tr>
<td>Child abuse/neglect: ICD-9, ICD-10 dx codes related used by provider</td>
<td>4.9% (7,224)</td>
<td>5.6% (6,625)</td>
<td>5.4% (6,740)</td>
</tr>
<tr>
<td>Potential Language Barrier: Language other than English listed in the primary language field</td>
<td>17.7% (25,779)</td>
<td>22.8% (27,162)</td>
<td>21.7% (27,321)</td>
</tr>
<tr>
<td>Parent Disability: Parent is eligible for Medicaid due to recognized disability</td>
<td>2.4% (3,561)</td>
<td>3.0% (3,553)</td>
<td>3.8% (4,778)</td>
</tr>
</tbody>
</table>

Data Source: ICS Data Warehouse & Medicaid data sourced from Medicaid Management Information System (MMIS)

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1. Population-Level Reports: Aggregate Data
   - Data shown for the population at state and county-level
     - Includes prevalence of specific indicators
     - Three age groups: 0-5, 6-11, and 12-17 years old

2. CCO Population-Level Report: Aggregate Data
   - Data shown for the population at a CCO-Level and Across CCOs
   - Includes prevalence of specific indicators at a CCO-level

3. To CCOs for Their Attributed Populations: Child-Level Data File
   - Currently attributed population (smaller population)
   - The variables are blinded and indicate the number of risk factors, but do NOT indicate WHICH specific indicators.
   - Child-level indicator of:
     - Medical Complexity Categorical Variable (3 categories),
     - Three Social Complexity Count Variable: Child (0-5), Family (0-7) and Total (0-12)
     - Health Complexity Categorical Variable (9 Categories that Map to Slides Shown)
Data in Action: Supporting CCOs and Communities to Address Children’s Health Complexity

1. Use the Population-Level Findings to Engage Community Partners to:
   - Understand Child and Family Needs,
   - Identify Community-Level Assets, and
   - Address Capacity of Services to Serve Children with Health Complexity

2. Use the Population and Child-Level Findings to Identify:
   - Opportunities to Enhance Care Coordination and Care Management
   - Community-based and centralized supports for children with health complexity

3. Leverage the Data to Support a Health Complexity Informed Approach with Front-Line Health Care Providers:
   - Trauma informed and culturally responsive care
   - Explore role of health complexity in Value-based Payment models
Examples of How the Data Have Been Used to Inform A Multi-Generational Approach to Support Young Children with Health Complexity

- Convening community-level partners to discuss data and implications and priorities for moving forward

- Examining the data by zipcode, region and Patient Centered Primary Care Home to which the child is attributed
  - Identifying areas of high-need
  - Considering how the information can be used to inform grant based investments
  - Considering how the information can be used to inform VBP models with PCPCHs

- Galvanizing community-level investments and focus
  - Central Oregon Health Council investment in a targeted focus on how to build health and resilience for children 0-5 from socially complex families
Examples of Current Work Related to Enhanced Care Coordination and Care Management

- Support development of new models of best match care coordination and case management using a child- and family-centric lens
- Community-based, centralized supports for children with varying levels of health complexity

Examples of Technical Assistance:
- Using the data to compare and contrast which kids are getting supports now vs in future
- Zipcode analysis
- Analysis by Patient Centered Primary Care Home Attributed to
- Strategies for reviewing the data and considering care coordination and care management resources
- Sharing about the different outreach and supports needed within nine-part health complexity variable
- Starting point conversations about VBPs that would then support best match care coordination
Examples of Starting Point Successes

- Awareness that their nurse run, telephone based models will not work for a majority of children with health complexity
- Investments in care coordination resources and programs
  - Example: Novel Interventions in Children’s Healthcare
- Investments in regional care teams that include multi-disciplinary teams
- Payments models to primary care that support integrated behavioral health
#3: Leveraging the data to support a health complexity informed approach with front-line health care providers

Meant to be focused on how the population-level and child-level information can be used to partner with and inform activities with front-line health providers.

- Part 1: Value of examining aggregate population-level data by practice and by geographic regions to assess resources and health complexity management needs in the practice and/or in the community

- Part 2: Sharing the child-level data variable indicators with the primary care practice to which the child is attributed
Leveraging the **Health Complexity** Model to Inform Oregon Approach to the Integrated Care for Kids (InCK) Cooperative Agreement Application

- Focuses **integrated, family-centered care coordination** for publicly insured children across physical, behavioral, and other local service providers.
- Focus on **multi-generational and dyadic approaches** to care
- InCK Goals to target reductions in
  1. Out of home placements
  2. Costs for prolonged hospital stays or multiple readmissions

**Core Elements of InCK Model and Oregon Approach**
- **Leverage Health Complexity data** to identify children who may benefit from enhanced care coordination and community connection (“risk stratification”)
- **Implement child-level needs assessments** to better identify health and care coordination needs
- **Provide training and disseminate best practices for care coordination**, including a focus on culturally and linguistically responsive care
- **Hire Service Integration Coordinator** and **enhance health information exchange capability in reach region**
- **Develop and implement value-based payment (VBP)** models in alignment with CCO 2.0

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Some Learnings Gathered to Date from OPIP’s Perspective

- Thankful for state partners with vision and commitment
- Game changer in highlighting needs of children and pace and tone of conversations
- A number of key levers and policies focused on this population in state priorities
- Very clear awareness that there is a gap in services needed to address the capacity of need identified in the data
  o Understanding and awareness about the need and value of family and dyadic based approach to children and parent family health
  o Interest in programs like Novel Interventions of Children’s Healthcare is increasing given awareness about needs for best match models
Some Learnings Gathered to Date from OPIP’s Perspective: Part 2

• Supporting this work is about relationships, time, and project management
  o OHA has provided in-kind support for time intensive process
  o Need for support to manage across agency agreements and analytic staff to support data pulls and data transfers
  o Importance of stakeholder engagement, engagement of families should be primary and of paramount importance

• Robust data (a strength!) like this requires point in time data capture, which makes the data not real-time (a barrier to some uses)
Example of Challenges and Barriers Encountered

- **Magnitude** and **level of need** articulated in the data can be overwhelming
  
  “These numbers are so much bigger than I thought, I thought kids were healthy.”

- **Communicating and sharing about the data in way that is anchored to a strength- and resiliency-based approach and not further traumatizing**
  
  o Need for strategies to engage and learn from communities of color on how to talk about this system-level data in a way that is empowering and informing, not traumatizing
  
  o Data is meant to highlight factors correlated with difficulty in accessing our systems well, not meant to indicate deficits in the family

- **Gap in available services across sectors, care coordination models, and related payment models** that take a family-based and dyadic approach that are accessible and culturally sensitive.
  
  o Dyadic behavioral health therapies
  
  o Health systems that manage and have accountability for the “family unit”
  
  o Services located where families with high health complexity live & can and want to access
Priority Areas We Want to Focus Next

• Framing the report with a resiliency and strength-based lens, adding in resiliency data

• Hearing from and learning from families about their lived experience
  o Understanding the data and what it means, and doesn’t
  o Parent informed and driven solutions about how to provide best match supports to meet the needs of families
  o Learn from families with high complexity that are thriving – what made it work and what barriers do we need to remove

• Hearing from communities about the strengths and weakness of the data

• Ensuring those people who are using the data and who may receive the data are trauma informed and use a trauma informed lens in all applications
System-Level Approaches to Identify Children with Health Complexity and Develop Models for Complex Care Management

Visit: [oregon-pip.org/projects/Packard.html](oregon-pip.org/projects/Packard.html)

**Children’s Health Complexity Data**
Transformation Center, Oregon Health Authority

Visit: [oregon.gov/oha/HPA/dsi-tc/Pages/Child-Health-Complexity-Data.aspx](oregon.gov/oha/HPA/dsi-tc/Pages/Child-Health-Complexity-Data.aspx)

**Lucile Packard Foundation for Children’s Health**