

# Panel Data: Methodological Frameworks and Analytic Tools

Paul D. Bliese

# Purpose



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- Panel data is common in organizational research, and can be approached using a surprising large number of methodological frameworks and analytic tools
  - Discuss methodological frameworks
  - Compare and contrast tools used by macro and micro-oriented researchers

# Purpose

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## Bridging Methodological Divides Between Macro- and Microresearch: Endogeneity and Methods for Panel Data

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*Both macro- and micro-oriented researchers frequently use panel data where the outcome of interest is measured repeated times. Panel data support at least five different modeling frameworks (within, between, incremental/emergent, cross-level, and growth). Researchers from macro- and micro-oriented domains tend to differentially use the frameworks and also use different analytic tools and terminology when using the same modeling framework. These differences have the potential to inhibit cross-discipline communication. In this review, we explore how macro- and microresearchers approach panel data with a specific emphasis on the theoretical implications of choosing one framework versus another. We illustrate how fixed-effects and random-effects models differ and how they are similar, and we conduct a thorough review of 142 articles that used panel data in leading management journals in 2017. Ultimately, our review identifies ways that researchers can better employ fixed- and random-effects models, model time as a meaningful predictor or ensure unobserved time heterogeneity is controlled, and align hypotheses to analytic choice. In the end, our goal is to help facilitate communication and theory development between macro- and micro-oriented management researchers.*

**Keywords:** methodology; endogeneity; panel data; random effects; fixed effects

# Outline

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- Purpose
- Panel Data
- Framework 1: Within-Effects
- Framework 2: Between-Effects
  - Inferences and Fallacies
- Framework 3: Incremental or Emergent Models
- Framework 4: Cross-level Interactions
- Framework 5: Growth Models
- Summary
- Conclusion

# Panel Data

- Each higher-level entity (ID) provides multiple measures
  - Longitudinal design
- Broad research question:
  - Are perceptions of leadership related to depression?

ID	TIME	DEPRESS	LEAD
1	0	1.8	3
1	1	1.8	3
1	2	3.8	3
38	0	3.4	4
38	1	2.8	3
38	2	2.8	3
51	0	2.2	2
51	1	2	3
51	2	1.6	3

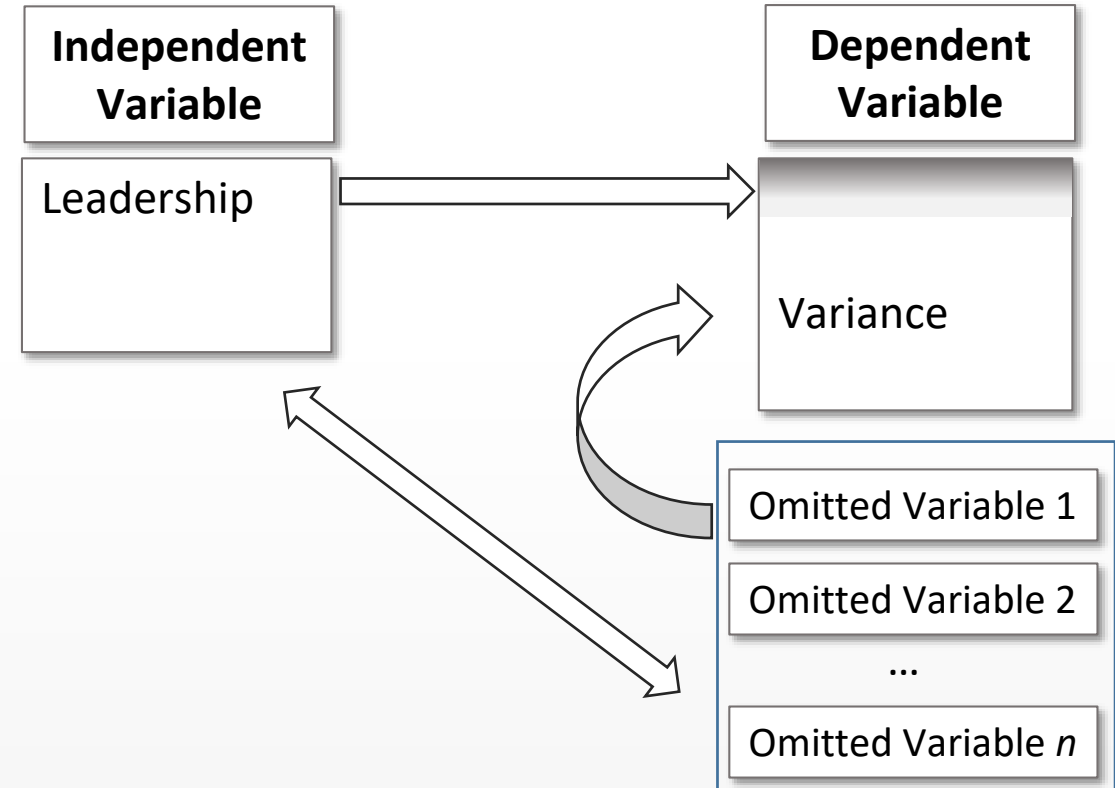
# Endogeneity

- With this data, the leadership variable is likely related to the models' error variance (endogeneity)
- Micro terms
  - Unmeasured variables
  - Reverse causation
  - Single source variance
  - Common method variance

ID	TIME	DEPRESS	LEAD
1	0	1.8	3
1	1	1.8	3
1	2	3.8	3
38	0	3.4	4
38	1	2.8	3
38	2	2.8	3
51	0	2.2	2
51	1	2	3
51	2	1.6	3

# Endogeneity

- Endogeneity occurs when model error is related to the independent variable
- Hard to estimate the true relationship between leadership and depression



# Endogeneity

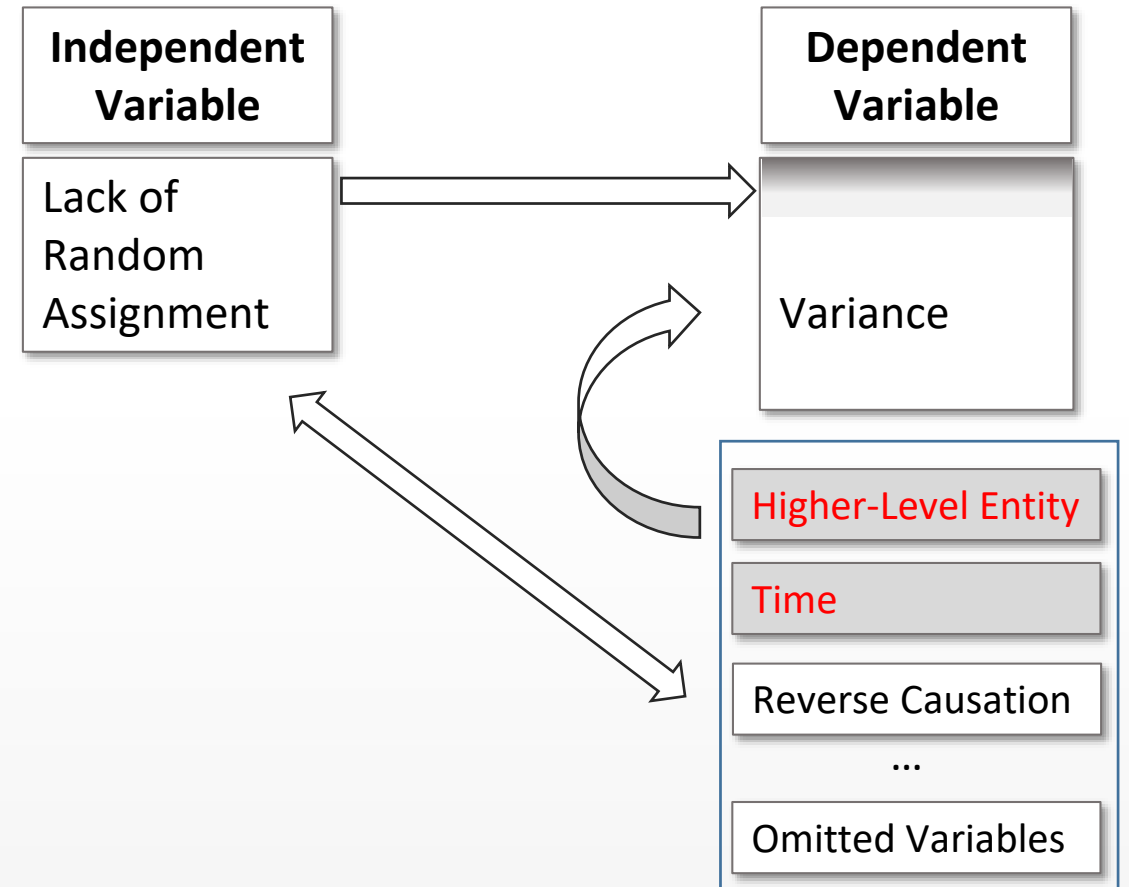
- Without randomization impossible to eliminate all endogeneity
- Possible to eliminate two key sources
  - Unmeasured heterogeneity due to higher-level entity (ID)
  - Unmeasured heterogeneity due to temporal shocks (TIME)

ID	TIME	DEPRESS	LEAD
1	0	1.8	3
1	1	1.8	3
1	2	3.8	3
38	0	3.4	4
38	1	2.8	3
38	2	2.8	3
51	0	2.2	2
51	1	2	3
51	2	1.6	3



# Endogeneity

- A properly specified model explaining “within-effects” eliminates two sources of endogeneity
- Our running example



# Endogeneity

- Our broad research question:
  - Are perceptions of leadership related to depression?

ID	TIME	DEPRESS	LEAD
1	0	1.8	3
1	1	1.8	3
1	2	3.8	3
38	0	3.4	4
38	1	2.8	3
38	2	2.8	3
51	0	2.2	2
51	1	2	3
51	2	1.6	3

## Do Not Do This

- A statistical model everyone agrees is a **bad** idea
  - Regress Depression on Leadership (OLS)

```
> tmod<-lm(DEPRESS~LEAD, data=CARMA2019)
> round(summary(tmod)$coef, dig=3)
              Estimate Std. Error t value Pr(>|t|)
(Intercept)   3.601      0.065   55.231     0
LEAD          -0.246     0.020  -12.207     0
```

- To use this model you have to “pretend” each row is independent (which takes a lot of pretending)
  - Each of the **743** respondents provides 3 rows of data and data was collected at 3 different time points

## Framework 1: The Within-Effects Model

- A fixed-effects model controlling for higher-level entity (ID) and TIME

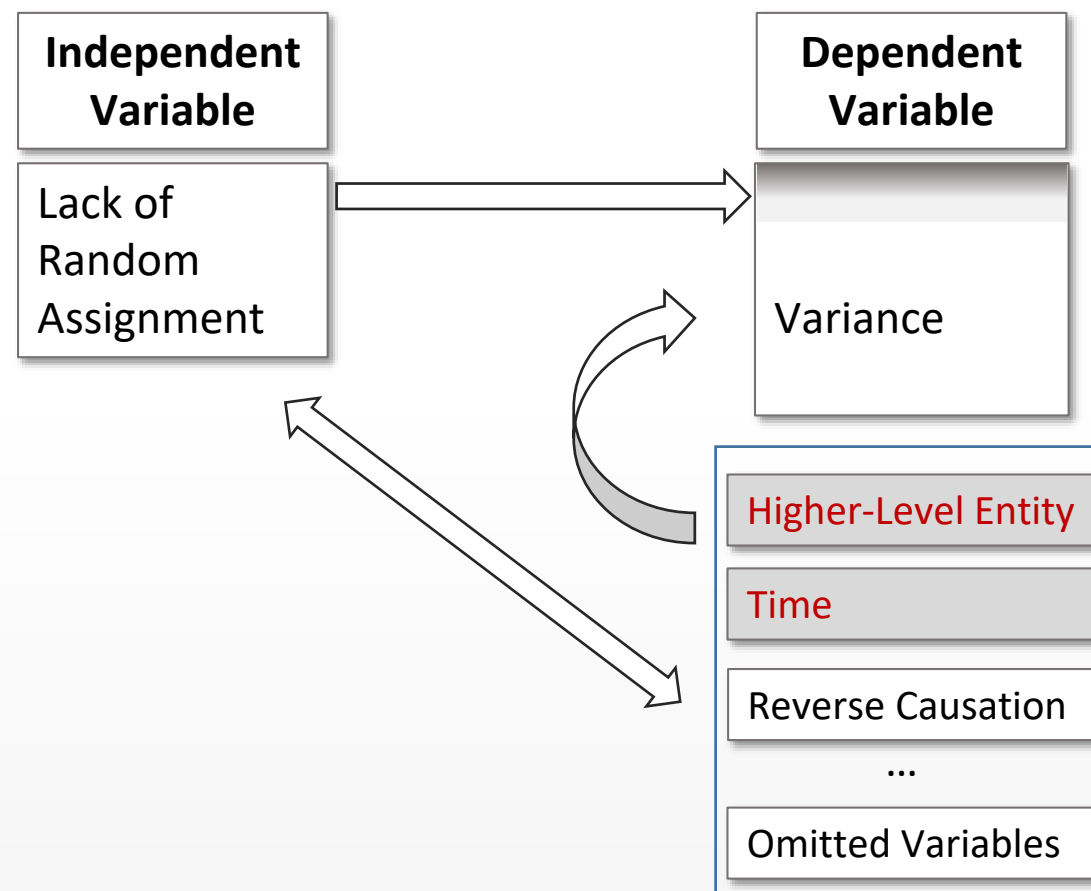
```
> tmod<-lm(DEPRESS~LEAD+factor (TIME) +factor (ID) , data=CARMA2019)
> round(summary(tmod)$coef[1:7, ], dig=3)
```

	Estimate	Std. Error	t value	Pr(> t )
(Intercept)	3.081	0.434	7.099	0.000
LEAD	<b>-0.173</b>	0.021	-8.045	0.000
factor (TIME) 1	-0.076	0.039	-1.935	0.053
factor (TIME) 2	-0.210	0.039	-5.311	0.000
factor (ID) 38	0.591	0.605	0.977	0.329
factor (ID) 51	-0.591	0.605	-0.977	0.329
factor (ID) 55	0.236	0.605	0.390	0.697

**AND LOTS MORE...742 dummy codes for ID in total**

# Framework 1: The Within-Effects Model

- Estimate that includes unexplained heterogeneity due to higher-level entity and time
  - Value of **-0.246**
- Estimate removing heterogeneity due to higher-level entity and time
  - Value of **-0.173**



## Framework 1: The Within-Effects Model

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- The fixed-effects estimate of **-0.173** explains only within-entity variance
- A clear hypothesis will state something like:
  - Within-person changes in perceptions of leadership are related to within-person changes in depression
  - A person's relative perceptions of leadership are related to his or her relative levels of depression

## Framework 1: The Within-Effects Model

---

- One important starting question
  - Is there sufficient within-entity variance?
- In our example, ICC(1) is .448, so 55.2% of variance is within-person

```
> library(nlme)
> tmod<-lme(DEPRESS~1, random=~1 | ID, CARMA2019)
> VarCorr(tmod)
ID = pdLogChol(1)
              Variance StdDev
(Intercept) 0.4683603 0.6843686
Residual     0.5771377 0.7596958
> 0.4683603 / (0.4683603 + 0.5771377)
[1] 0.4479782
```

## Framework 1: The Within-Effects Model

---

- Might refine ICC(1) estimate with an ICC(1) conditional on TIME
  - Minor change from 0.448 to 0.451

```
> tmod<-lme (DEPRESS~factor (TIME) , random=~1 | ID, CARMA2019)
> VarCorr (tmod)
ID = pdLogChol (1)
          Variance  StdDev
(Intercept) 0.4700021 0.6855670
Residual    0.5722117 0.7564468
> 0.4700021/(0.4700021+0.5722117)
[1] 0.4509651
```



## Framework 1: The Within-Effects Model

---

- The ICC(1) is equivalent to the adjusted r-square in regression
- An OLS model that estimates how much variance is explained by person

```
> tmod<-lm(DEPRESS~factor(ID) , CARMA2019)  
> summary(tmod)$adj.r.squared  
[1] 0.447756
```

- An estimate of how much variance is explained by person and time

```
> tmod<-lm(DEPRESS~factor(ID)+factor(TIME) , CARMA2019)  
> summary(tmod)$adj.r.squared  
[1] 0.4524696
```

## Framework 1: The Within-Effects Model

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- The within-effects model can be estimated using:
  - Fixed-effects OLS (our example)
  - Random-effects model (not yet illustrated)
- A limitation with using a random-effects model is that it will not default to the “gold-standard” estimate of  $-0.173$ 
  - Many options to make a random-effects model return the gold-standard

## Framework 1: The Within-Effects Model

---

- A random-effects model with fully crossed random effects for ID and TIME

```
> library(lme4)
> tmod<-lmer(DEPRESS~LEAD+(1|TIME)+(1|ID),CARMA2019)
> round(summary(tmod)$coef,dig=3)
```

	Estimate	Std. Error	t value
(Intercept)	3.498	0.091	38.476
LEAD	<b>-0.212</b>	0.019	-11.239

## Framework 1: The Within-Effects Model

- A random-effects model for ID and fixed-effects for TIME
  - A nice way to integrate fixed and random effects models
  - Panel data usually have relatively few time points so it is practical to treat time as a factor (nominal variable)

```
> library(nlme)
> tmod<-lme(DEPRESS~LEAD+factor(TIME), random=~1|ID, CARMA2019)
> round(summary(tmod)$tTable, dig=3)
```

	Value	Std.Error	DF	t-value	p-value
(Intercept)	3.608	0.073	1483	49.649	0.00
LEAD	<b>-0.214</b>	0.019	1483	-11.290	0.00
factor(TIME) 1	-0.091	0.039	1483	-2.324	0.02
factor(TIME) 2	-0.227	0.039	1483	-5.777	0.00

## Framework 1: The Within-Effects Model

---

- Hausman test if fixed-effects and random-effects models differ

```
> library(plm)
> wi<-plm(DEPRESS~LEAD+factor(TIME), index=c("ID"), data=CARMA2019,
          model="within")
> #summary(wi)$coef
> re<-plm(DEPRESS~LEAD+factor(TIME), index=c("ID"), data=CARMA2019,
          model="random")
> #summary(re)$coef
> phtest(wi, re)
      Hausman Test
data:  DEPRESS ~ LEAD + factor(TIME)
chisq = 16.332, df = 3, p-value = 0.0009693
alternative hypothesis: one model is inconsistent
```

## Framework 1: The Within-Effects Model

---

- Four ways for a random-effects model to recover the gold-standard
  - Fixed-effect for TIME and add person-means for leadership
  - Fixed-effect for TIME and demean (i.e., group-mean center) leadership
  - Fixed-effect for TIME, demean leadership, add person-means for leadership (Hybrid Approach highlighted by Certo et al. 2017)
  - Fully crossed random effects for TIME and ID and person-means for leadership and TIME-means for leadership in model

Certo, S. T., Withers, M. C., & Semadeni, M. 2017. A tale of two effects: Using longitudinal data to compare within and between-firm effects. *Strategic Management Journal*, 38: 1536-1556.

## Data Structure with Means

---

- Person-Mean added back for leadership (LEAD.PM)

ID	TIME	DEPRESS	LEAD	LEAD.PM
1	0	1.8	3	3.00
1	1	1.8	3	3.00
1	2	3.8	3	3.00
38	0	3.4	4	3.33
38	1	2.8	3	3.33
38	2	2.8	3	3.33
51	0	2.2	2	2.67
51	1	2	3	2.67
51	2	1.6	3	2.67

## Framework 1: The Within-Effects Model

---

- A random-effects model for ID and fixed-effects for TIME
  - Add person means for Leadership (LEAD.PM)

```
> tmod<-lme (DEPRESS~LEAD+LEAD.PM+factor (TIME) ,  
  random=~1 | ID, CARMA2019)  
> round (summary (tmod) $tTable, dig=3)
```

	Value	Std.Error	DF	t-value	p-value
(Intercept)	4.023	0.126	1483	31.857	0.000
LEAD	<b>-0.173</b>	0.021	1483	-8.045	0.000
LEAD.PM	-0.179	0.045	741	-3.995	0.000
factor (TIME) 1	-0.076	0.039	1483	-1.935	0.053
factor (TIME) 2	-0.210	0.039	1483	-5.311	0.000



## Data Structure with Means

- Creating a demeaned (i.e., group-mean-centered) leadership variable

ID	TIME	DEPRESS	LEAD	LEAD.PM	LEAD.DE
1	0	1.8	3	3.00	0
1	1	1.8	3	3.00	0
1	2	3.8	3	3.00	0
38	0	3.4	4	3.33	0.67
38	1	2.8	3	3.33	-0.33
38	2	2.8	3	3.33	-0.33
51	0	2.2	2	2.67	-0.67
51	1	2	3	2.67	0.33
51	2	1.6	3	2.67	0.33

## Framework 1: The Within-Effects Model

- A random-effects model for ID and fixed-effects for TIME
  - Demeaned leadership (LEAD.DE)

```
> tmod<-lme (DEPRESS~LEAD.DE+factor (TIME) , random=~1 | ID, CARMA2019)
> round (summary (tmod) $tTable, dig=3)
              Value Std.Error   DF t-value p-value
(Intercept)   2.942    0.038 1483  78.253  0.000
LEAD.DE       -0.173    0.021 1483  -8.045  0.000
factor (TIME) 1 -0.076    0.039 1483  -1.935  0.053
factor (TIME) 2 -0.210    0.039 1483  -5.311  0.000
```

## Data Structure with Means

- A model with person means and demeaned leadership

ID	TIME	DEPRESS	LEAD	LEAD.PM	LEAD.DE
1	0	1.8	3	3.00	0
1	1	1.8	3	3.00	0
1	2	3.8	3	3.00	0
38	0	3.4	4	3.33	0.67
38	1	2.8	3	3.33	-0.33
38	2	2.8	3	3.33	-0.33
51	0	2.2	2	2.67	-0.67
51	1	2	3	2.67	0.33
51	2	1.6	3	2.67	0.33

## Framework 1: The Within-Effects Model

- A random-effects model for ID and fixed-effects for TIME
  - Demeaned leadership (LEAD.DE) and person means (LEAD.PM)
  - Certo et al., (2017) Hybrid model

```
> tmod<-lme (DEPRESS~LEAD.DE+LEAD.PM+factor (TIME) , random=~1 | ID,  
data=CARMA2019)  
  
> round (summary (tmod) $tTable, dig=3)  
                Value Std.Error   DF t-value p-value  
(Intercept)    4.023     0.126 1483  31.857  0.000  
LEAD.DE         -0.173    0.021 1483  -8.045  0.000  
LEAD.PM        -0.352    0.039  741  -8.937  0.000  
factor (TIME) 1 -0.076    0.039 1483  -1.935  0.053  
factor (TIME) 2 -0.210    0.039 1483  -5.311  0.000
```

## Data Structure with Means

- Data for fully crossed model with person means and TIME means

ID	TIME	DEPRESS	LEAD	LEAD.PM	LEAD.DE	LEAD.TM
1	0	1.8	3	3.00	0	3.33
1	1	1.8	3	3.00	0	2.96
1	2	3.8	3	3.00	0	2.91
38	0	3.4	4	3.33	0.67	3.33
38	1	2.8	3	3.33	-0.33	2.96
38	2	2.8	3	3.33	-0.33	2.91
51	0	2.2	2	2.67	-0.67	3.33
51	1	2	3	2.67	0.33	2.96
51	2	1.6	3	2.67	0.33	2.91

## Framework 1: The Within-Effects Model

---

- A fully crossed random effects for ID and TIME
  - Person means (LEAD.PM) and TIME means (LEAD.TM) as covariates

```
> library(lme4)
> tmod<-lmer(DEPRESS~LEAD+LEAD.PM+LEAD.TM+(1|TIME)+(1|ID),
  data=CARMA2019)
> round(summary(tmod)$coef,dig=3)
```

	Estimate	Std. Error	t value
(Intercept)	2.727	0.764	3.568
LEAD	<b>-0.173</b>	0.021	-8.045
LEAD.PM	-0.179	0.045	-3.995
LEAD.TM	0.391	0.246	1.594

## Framework 2: A Between-Effects Model

---

- In our example (and in most panel data) there is a substantial amount of between-entity variance
- Broad research question of “Are perceptions of leadership related to depression?” lets us consider between-person relationships
  - Broad question good for this presentation but poor practice in terms of good science

## Framework 2: A Between-Effects Model

- A between-effects OLS regression model based on person-means
  - Value of **-0.352** is roughly twice the size of within effect of **-0.173**

```
> AV.DAT<-aggregate (CARMA2019 [, c ("ID", "LEAD", "DEPRESS") ],  
  by=list (CARMA2019$ID) , mean)  
> nrow (AV.DAT)  
[1] 743  
> AV.DAT<-AV.DAT [, 2:4]  
> names (AV.DAT) <-c ("ID", "LEAD.PM", "DEPRESS.PM")  
  
> tmod<-lm (DEPRESS . PM~LEAD . PM, data=AV.DAT)  
> round (summary (tmod) $coef, dig=3)  
                Estimate Std. Error t value Pr(>|t|)  
(Intercept)      3.928      0.124    31.627      0  
LEAD.PM          -0.352      0.039   -8.937      0
```



## Framework 2: A Between-Effects Model

---

- In a random-effects model, regress depression at each time point on person-means for leadership

<b>ID</b>	<b>TIME</b>	<b>DEPRESS</b>	<b>LEAD</b>	<b>LEAD.PM</b>
1	0	1.8	3	3.00
1	1	1.8	3	3.00
1	2	3.8	3	3.00
38	0	3.4	4	3.33
38	1	2.8	3	3.33
38	2	2.8	3	3.33

## Framework 2: A Between-Effects Model

---

- Person mean for leadership **does not** explain within person change in depression (Bliese et al., 2018; LoPilato & Vandenberg, 2015)
  - Great way to conduct an analysis of group means in a random-effects model

```
> tmod<-lme (DEPRESS~LEAD . PM, random=~1 | ID, CARMA2019)
> round(summary(tmod)$tTable, dig=3)
              Value Std.Error   DF t-value p-value
(Intercept)  3.928      0.124 1486  31.627     0
LEAD.PM      -0.352      0.039  741  -8.937     0
```

Bliese, P. D., Maltarich, M. A., & Hendricks, J. L. (2018). Back to Basics with Mixed-Effects Models: Nine Take-Away Points. *Journal of Business and Psychology*, 33, 1-23.

LoPilato, A.C., & Vandenberg, R.J. (2015). The not so direct cross-level direct effect. In C.E. Lance & R.J. Vandenberg (Eds.), *More Statistical and Methodological Myths and Urban Legends* (pp. 292-310). New York, NY: Routledge.

## Framework 2: A Between-Effects Model

---

- Use demeaned leadership (LEAD.DE) and person-means of leadership (LEAD.PM) to estimate both within and between simultaneously

ID	TIME	DEPRESS	LEAD	LEAD.PM	LEAD.DE
1	0	1.8	3	3.00	0
1	1	1.8	3	3.00	0
1	2	3.8	3	3.00	0
38	0	3.4	4	3.33	0.67
38	1	2.8	3	3.33	-0.33
38	2	2.8	3	3.33	-0.33
51	0	2.2	2	2.67	-0.67
51	1	2	3	2.67	0.33
51	2	1.6	3	2.67	0.33

## Framework 2: A Between-Effects Model

- Demeaned leadership (LEAD.DE) and person-means of leadership (LEAD.PM) estimate both within-effects and between-effects
  - Hybrid Model (Certo et al., 2017)

```
> tmod<-lme (DEPRESS~LEAD.DE+LEAD.PM+factor (TIME) , random=~1 | ID,  
CARMA2019)  
> round(summary(tmod)$tTable,dig=3)
```

	Value	Std.Error	DF	t-value	p-value
(Intercept)	4.023	0.126	1483	31.857	0.000
LEAD.DE	<b>-0.173</b>	0.021	1483	-8.045	0.000
LEAD.PM	<b>-0.352</b>	0.039	741	-8.937	0.000
factor (TIME) 1	-0.076	0.039	1483	-1.935	0.053
factor (TIME) 2	-0.210	0.039	1483	-5.311	0.000

## Framework 2: A Between-Effects Model

---

- The between-effects model is only explaining differences among higher-level entities
- A clear hypothesis will state something like this:
  - Average leadership ratings from individuals will be negatively related to their average ratings of depression
  - Individuals with high average ratings of their leaders will tend to have low average ratings of depression

## Inferences and Fallacies

---

- Both within and between estimates are correct
  - To describe how changes in leadership relate to changes in depression interpret the value of -0.173
  - To describe how average levels of depression relate to overall ratings of leadership interpret the value of -0.352
- Ecological fallacy – use the value of -0.352 to make an inference about how changes over time in leadership are related to changes in depression
- Atomistic fallacy – use the value of -0.173 to make an inference about average levels of depression based on average leadership ratings

## Framework 3: Incremental or Emergent

---

- In many cases, the question of whether a person's average ratings of leadership are related to a person's average ratings of depression is not very interesting
- If within-effects are significant, person means will “inherit” within effect even if “persons” are randomly created

## Framework 3: Incremental or Emergent

- Create pseudo people
  - Randomly select any [DEPRESS, LEAD.DE] pair at TIME 0, TIME 1, and TIME 2 combine into pseudo person 1
  - Repeat 743 times (without replacement)
- Create pseudo person means
- Estimate between-effect
  - Recall, within-effect is -0.173

ID	TIME	DEPRESS	LEAD.DE
1	0	1.8	0
1	1	1.8	0
1	2	3.8	0
38	0	3.4	0.67
38	1	2.8	-0.33
38	2	2.8	-0.33
51	0	2.2	-0.67
51	1	2	0.33
51	2	1.6	0.33



## Framework 3: Incremental or Emergent

- Between-effects from 1000 runs
  - Each run creates 743 pseudo person-means for depression and leadership

```
ran.pan<-function(dat) {  
  RDAT<-rbind(dat[dat$TIME==0,c("DEPRESS","LEAD.DE")][sample(1:743),],  
             dat[dat$TIME==1,c("DEPRESS","LEAD.DE")][sample(1:743),],  
             dat[dat$TIME==2,c("DEPRESS","LEAD.DE")][sample(1:743),])  
  RDAT$TIME<-rep(0:2,each=743)  
  RDAT$ID<-rep(1:743,3)  
  TDAT<-aggregate(RDAT[,c("ID","DEPRESS","LEAD.DE")],list(RDAT$ID),mean)  
  tmod<-lm(DEPRESS~LEAD.DE,data=TDAT)  
  OUT<-summary(tmod)$coef[2,1]  
  return(OUT) }  
  
> ROUT<-replicate(1000,ran.pan(CARMA2019))  
> mean(ROUT)  
[1] -0.1715586
```

## Framework 3: Incremental or Emergent

- Recall, one way to recover the “gold-standard” within-effect in a random effects model is to include the person-level mean of the predictor

ID	TIME	DEPRESS	LEAD	LEAD.PM
1	0	1.8	3	3.00
1	1	1.8	3	3.00
1	2	3.8	3	3.00
38	0	3.4	4	3.33
38	1	2.8	3	3.33
38	2	2.8	3	3.33
51	0	2.2	2	2.67
51	1	2	3	2.67
51	2	1.6	3	2.67

## Framework 3: Incremental or Emergent

- LEAD.PM value represents incremental or emergent effect
  - The between-effect is significantly different (-0.179 stronger) than the within-effect
  - Total effect is  $-0.173 + -0.179 = -0.352$

```
> tmod<-lme (DEPRESS~LEAD+LEAD.PM+factor (TIME) ,
  random=~1 | ID, CARMA2019)
> round(summary(tmod)$tTable, dig=3)
```

	Value	Std.Error	DF	t-value	p-value
(Intercept)	4.023	0.126	1483	31.857	0.000
LEAD	<b>-0.173</b>	0.021	1483	-8.045	0.000
LEAD.PM	<b>-0.179</b>	0.045	741	-3.995	0.000
factor (TIME) 1	-0.076	0.039	1483	-1.935	0.053
factor (TIME) 2	-0.210	0.039	1483	-5.311	0.000

## Framework 3: Incremental or Emergent

---

- A clear hypotheses for this model would state something like
  - The relationship at the person-level is significantly stronger than the relationship at the within-person level
- Interesting model
  - Rarely developed on theoretical grounds but common (Bliese et al., in press; Certo et al., 2017)
- Likely different literature streams and different (but complementary) mechanisms would form theoretical foundation

## Framework 4: Cross-Level Interaction

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- Does some attribute of the higher-level entity impact the strength of the within-entity relationship?
  - Is the within-person relationship between leadership and depression stronger for individuals who have a heavy workload?

## Framework 4: Cross-Level Interaction

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- HRS.PM as moderator of Leadership – Depression Relationship

ID	TIME	DEPRESS	LEAD	HRS.PM
1	0	1.8	3	9.67
1	1	1.8	3	9.67
1	2	3.8	3	9.67
38	0	3.4	4	10.67
38	1	2.8	3	10.67
38	2	2.8	3	10.67
51	0	2.2	2	13.33
51	1	2	3	13.33
51	2	1.6	3	13.33

## Framework 4: Cross-Level Interaction

- Cross-level interaction in an OLS fixed-effects framework
  - Has no main effect for HRS.PM only interaction
  - Also has 742 dummy codes for ID (not shown below)

```
> tmod<-lm(DEPRESS~LEAD+factor(TIME)+factor(ID)+LEAD:HRS.PM,  
CARMA2019)  
> round(summary(tmod)$coef[c(1:4,747),],dig=3)
```

	Estimate	Std. Error	t value	Pr(> t )
(Intercept)	3.123	0.444	7.039	0.000
LEAD	-0.246	0.160	-1.539	0.124
factor(TIME) 1	-0.076	0.039	-1.931	0.054
factor(TIME) 2	-0.210	0.040	-5.308	0.000
<b>LEAD:HRS.PM</b>	<b>0.006</b>	0.013	0.460	0.646

McNeish, D., & Kelley, K. 2019. Fixed effects models versus mixed effects models for clustered data: Reviewing the approaches, disentangling the differences, and making recommendations. *Psychological Methods*, 24:20-35.

## Framework 4: Cross-Level Interaction

- Cross-level interaction in a random effects model
  - Has a main effect for HRS.PM
  - Does not include 742 dummy codes for each individual

```
> tmod<-lme (DEPRESS~LEAD.DE*HRS.PM+factor (TIME) , random=~1 | ID,
CARMA2019)
> round(summary(tmod)$tTable,dig=3)
```

	Value	Std.Error	DF	t-value	p-value
(Intercept)	1.734	0.225	1482	7.699	0.000
LEAD.DE	-0.246	0.160	1482	-1.539	0.124
<b>HRS.PM</b>	<b>0.102</b>	0.019	741	5.437	0.000
factor (TIME) 1	-0.076	0.039	1482	-1.931	0.054
factor (TIME) 2	-0.210	0.040	1482	-5.308	0.000
LEAD.DE:HRS.PM	<b>0.006</b>	0.013	1482	0.460	0.646



## Framework 4: Cross-Level Interaction

- In a random-effect model we can formally test if the within slope between leadership and depression varies across individuals.
  - Person-means for work hours does not explain slope, but some other person-level predictor probably does

```
> tmod<-lme (DEPRESS~LEAD.DE+HRS.PM+factor (TIME) , random=~1 | ID,  
CARMA2019)  
> tmod2<-update (tmod, random=~LEAD.DE | ID)  
> anova (tmod, tmod2)
```

	Model	df	AIC	BIC	logLik	Test	L.Ratio	p-value
tmod	1	7	5949.728	5989.678	-2967.864			
tmod2	2	9	5939.886	5991.249	-2960.943	1 vs 2	<b>13.84219</b>	<b>0.001</b>

## Framework 4: Cross-Level Interaction

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- A clear hypotheses would state something like
  - The strength of the within-person relationship between leadership and depression varies by the average number of hours the person works such that.....

## Framework 5: Growth Model

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- The final variant moves TIME from being a source of unexplained heterogeneity to a variable of substantive interest
- Does the outcome increase or decrease over time?

## Framework 5: Growth Model

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- Growth models typically conducted in a random effects framework
  - Depression decreases over time (linear)
  - Could investigate quadratic trend as well in this example

```
> tmod<-lme (DEPRESS~TIME, random=~1 | ID, CARMA2019)
> round(summary(tmod)$tTable, dig=3)
              Value Std.Error   DF t-value p-value
(Intercept)  2.915      0.036 1485  81.650  0.000
TIME          -0.068     0.020 1485  -3.475  0.001
```

## Framework 5: Growth Model

---

- A key step is to investigate slope variability for higher-level entities
  - Model fits better if we allow each person to have a different slope

```
> tmod<-lme (DEPRESS~TIME, random=~1 | ID, CARMA2019)
> tmod2<-update (tmod, random=~TIME | ID)
> anova (tmod, tmod2)
```

	Model	df	AIC	BIC	logLik	Test	L.Ratio	p-value
tmod	1	4	6023.358	6046.192	-3007.679			
tmod2	2	6	6013.622	6047.872	-3000.811	1 vs 2	<b>13.73643</b>	<b>0.001</b>

## Framework 5: Growth Model

---

- Empirical Bayes' estimates of intercepts and slopes for 10 individuals

```
> coef(tmod2)[1:10, ]
      (Intercept)      TIME
1      2.429283    0.15474563
38     3.071208   -0.11455317
51     2.306449   -0.14576257
55     2.903621    0.01499017
111    3.473553   -0.12086412
129    2.784424   -0.12625669
214    2.422009   -0.16377705
244    3.791807    0.07396698
311    3.015544   -0.16228565
327    2.872151   -0.16813741
```

## Framework 5: Growth Model

- Person-means for leadership **do not** explain individual differences in the depression slopes

```
> tmod3<-lme (DEPRESS~TIME*LEAD.PM, random=~TIME | ID, CARMA2019)
> round(summary(tmod3)$tTable, dig=3)
```

	Value	Std.Error	DF	t-value	p-value
(Intercept)	4.014	0.150	1484	26.814	0.000
TIME	-0.087	0.091	1484	-0.950	0.342
LEAD.PM	-0.358	0.048	741	-7.540	0.000
TIME:LEAD.PM	0.006	0.029	1484	<b>0.208</b>	<b>0.836</b>

## Framework 5: Growth Model

- Treating TIME as a vector is not a good way to recover the gold-standard estimate
  - Close to -0.173 but not as good as treating time as a factor

```
> tmod<-lme (DEPRESS~TIME+LEAD+LEAD.PM, random=~1 | ID, CARMA2019)
> round(summary(tmod)$tTable, dig=3)
```

	Value	Std.Error	DF	t-value	p-value
(Intercept)	4.033	0.126	1484	32.072	0
TIME	-0.105	0.020	1484	-5.333	0
LEAD	<b>-0.175</b>	0.021	1484	-8.173	0
LEAD.PM	-0.178	0.045	741	-3.959	0



## Framework 5: Growth Model

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- Fixed-effects model can estimate growth model interaction
  - No main effect for LEAD.PM
  - 742 dummy coded values not shown

```
> tmod<-lm(DEPRESS~TIME+factor(ID)+TIME:LEAD.PM,CARMA2019)
> round(summary(tmod)$coef[c(1:2,745),],dig=3)
              Estimate Std. Error t value Pr(>|t|)
(Intercept)    2.535      0.438    5.794   0.000
TIME           -0.087      0.086   -1.008   0.314
TIME:LEAD.PM   0.006      0.027    0.220   0.826
```

## Framework 5: Growth Model

- For random-effect and fixed-effect models to provide identical estimates, the random effect model must have only a random intercept

```
> tmod<-lme (DEPRESS~TIME*LEAD.PM, random=~1 | ID, CARMA2019)
> round(summary(tmod)$tTable, dig=3)
```

	Value	Std.Error	DF	t-value	p-value
(Intercept)	4.014	0.151	1484	26.572	0.000
TIME	-0.087	0.086	1484	-1.008	0.314
LEAD.PM	-0.358	0.048	741	-7.472	0.000
TIME:LEAD.PM	0.006	0.027	1484	0.220	0.826

## Framework 5: Growth Model

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- Clear hypotheses in growth models would state something like
  - Depression will increase (or decrease) over time
  - Individuals will show significant variation in rates of increase (or decrease)
  - An individual's average rating of leadership will moderate the increase (or decrease) in depression such that....

# Summary

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- Purpose
- Panel Data
- Framework 1: Within-Effects
- Framework 2: Between-Effects
  - Inferences and Fallacies
- Framework 3: Incremental or Emergent Models
- Framework 4: Cross-level Interactions
- Framework 5: Growth Models
- Summary
- Conclusion

# Conclusion

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- The analysis of panel data can be approached in a variety of ways
  - No “right way”. Depends on theoretical question of interest and inference to be drawn
  - Do **not** recommend trying all approaches and seeing what works....
- Different disciplines tend to use different analytic approaches (fixed-effects versus random effects), but approaches can provide identical results
- Bliese et al., (in press) reviews published panel data in macro and micro literature and provides more detailed recommendations

# Back-Ups

# Exogeneity Defined

- We are somewhat forced into our broad research question because in an IDEAL statistical world
  - Participants would be randomly assigned to poor leaders or good leaders (CONDITION)
- Model would be exogenous
  - CONDITION unrelated to all other factors in model residuals

ID	CONDITION	DEPRESS
1	1	3.5
2	1	4.0
3	1	3.2
4	0	2.1
5	0	2.2
6	0	3.0

# Exogeneity Defined

- In this design we could state that leaders *cause* depression
- Exogeneity is critical for establishing causality
  - Other possible causes are eliminated

