



Crown-Indigenous Relations  
and Northern Affairs Canada

Relations Couronne-Autochtones  
et Affaires du Nord Canada

# Collaborative Fiscal Policy Development Process

“Making Modern Treaties Work” conference

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Canada



# Collaboration paved the way for historic milestone achievements

- December 2017 – Draft of Collaborative Policy Framework
- March 2018 - Budget 2018 - \$189.2 million over 3 years for closing socio-economic gaps, infrastructure, data collection and governance
- May 2018 – Government approves policy framework
- December 2018 – Co-development of funding approach for governance, interim funding approach for land and resources and policy approach for social well-being gap closing
- August 2019 – Policy officially announced
- August 2019 - completed 24 fiscal renewals





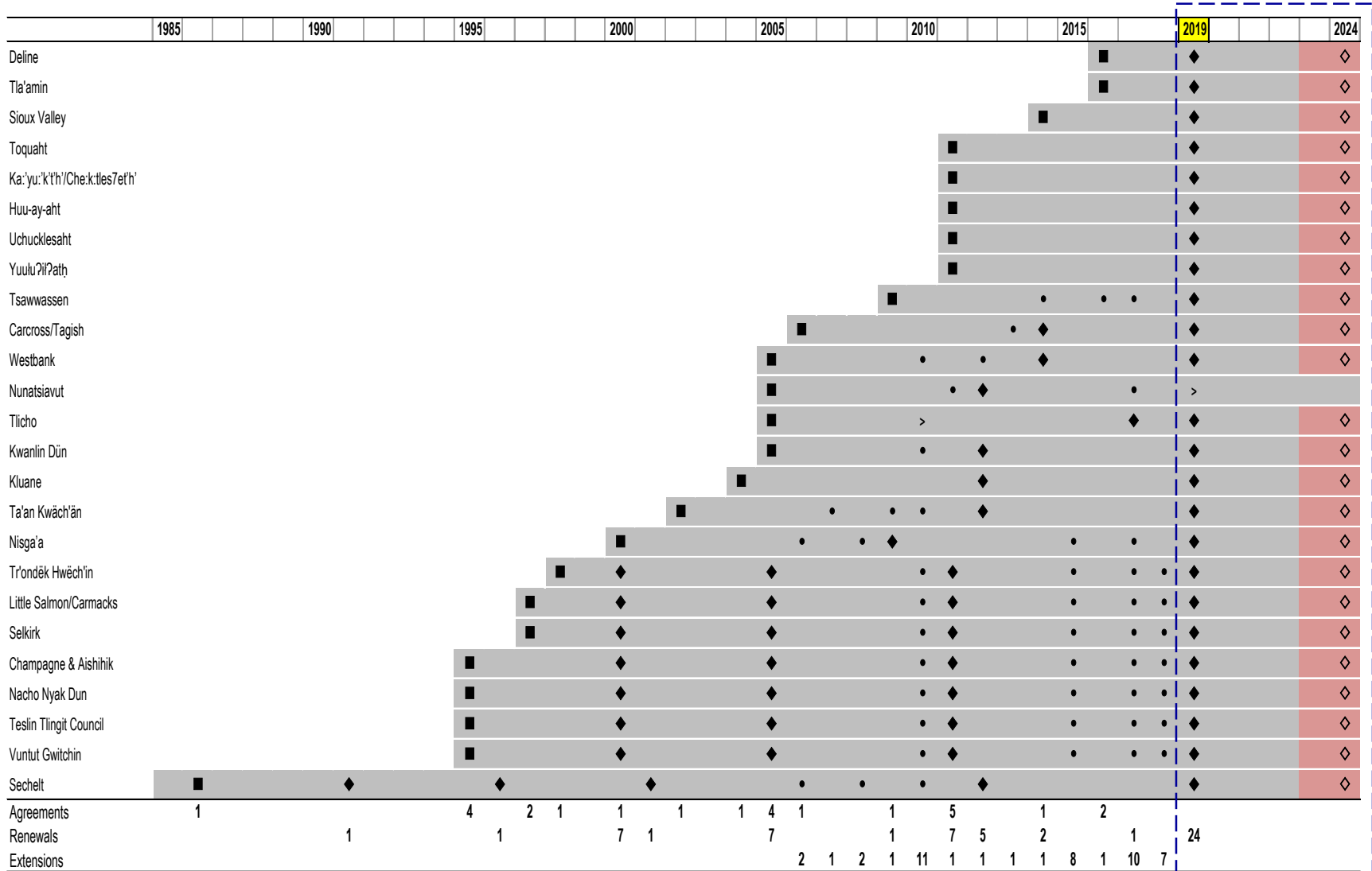
# Improvements from a implementation and negotiations lens

- Development of equitable approach for fiscal agreements based on expenditure needs – governance as first ‘bucket’
- Established a collaborative forum for policy development with self-governing Indigenous partners
- Co-ordinated renewal schedules for 24 Self-Governing Indigenous Governments, with significant reduction in duration (months vs years)





# Coordination of Fiscal Renewal Negotiations



- Effective Date
- ◆ Fiscal Renewal
- Extension
- Expected Effective Date
- ◇ Expected Fiscal Renewal
- > Ongoing Discussion

Updated on September 12, 2019





## Challenges and lessons learned along the way

- Patience – slow progress is probable early as trust is built – development of an effective working relationship takes time
- Interest Based - moving beyond entrenched positions to explore interests and ideas creates solutions
- Transparency - focusing on issues and sharing data to gain clear understanding leads to better policy outcomes
- Risk Taking - exploration involves taking risks; no guarantee ideas will be supported but that is ok
- Collaboration - Canada and Indigenous Governments can work together in a different way to address contentious issues – e.g. fiscal





## Process forward

- “Expenditure Need” policy development work currently underway at the Collaborative Process table:
  - Infrastructure
  - Culture, language and heritage
- \$189.2M Funding addressing social well-being gaps and development of formal indicators of measurement
- Collaborative Process model/structural review (version 2.0)
- Regular technical working group and Policy Steering Committee gatherings to further the policy co-development work

