EDEN CARE COMMUNITIES GROUP OF COMPANIES

Consolidated Financial Statements

Year Ended March 31, 2021

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The consolidated financial statements of Eden Care Communities Group of Companies have been prepared in accordance with Canadian public sector accounting standards for not-for-profit organizations. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. These statements include certain amounts based on management's estimates and judgements. Management has determined such amounts based on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects.

The integrity and reliability of Eden Care Communities Group of Companies' reporting system are achieved through the use of formal policies and procedures, the careful selection of employees and an appropriate division of responsibilities. These systems are designed to provide reasonable assurance that the financial information is reliable and accurate.

The Board of Directors is responsible for ensuring that management fulfills its responsibility for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Board carries out this responsibility principally through its Audit and Finance Committee. The Committee is appointed by the Board and meets periodically with management and the members' auditors to review significant accounting, reporting and internal control matters. Following its review of the financial statements and discussions with the auditors, the Committee reports to the Board of Directors prior to its approval of the financial statements. The Committee also considers, for review by the Board and approval by the members, the engagement or re-appointment of the external auditors.

The financial statements have been audited on behalf of the members by MWC Chartered Professional Accountants LLP, in accordance with Canadian generally accepted auditing standards.

Chief Executive Officer

Chair

Regina, SK
June 23rd, 2021

EDEN CARE COMMUNITIES GROUP OF COMPANIES

Consolidated Statement of Financial Position

March 31, 2021

		2021		2020
ASSETS				
CURRENT				
Cash	$	**429,563**	$	538,243
Accounts receivable		**516,235**		355,500
Prepaid and inventory		**301,471**		242,717
Goods and services tax recoverable		**89,593**		79,353
		1,336,862		1,215,813
GOODWILL *(Note 4)*		**88,766**		88,766
PROPERTY AND EQUIPMENT *(Note 5)*		**41,872,633**		43,738,007
INVESTMENTS - RESTRICTED *(Note 6)*		**2,495,426**		2,679,160
	$	**45,793,687**	$	47,721,746
LIABILITIES AND NET ASSETS				
CURRENT				
Accounts Payable and accrued liabilities	$	**958,175**	$	715,722
Wages payable		**1,602,232**		1,244,205
Accumulated sick benefits payable *(Note 7)*		**226,200**		216,500
Employee deductions payable		**225,281**		182,987
Deposits received		**26,539**		108,179
Current portion of long term debt *(Note 8)*		**646,434**		641,223
Current portion of forgivable loan (Note 11)		**675,000**		675,000
Deferred revenue and deposits received		**94,390**		59,447
		4,454,251		3,843,263
LONG TERM DEBT *(Note 8)*		**25,553,387**		23,927,756
CEBA LOAN *(Note 10)*		**80,000**		-
LIFELEASE DEPOSITS *(Note 9)*		**7,736,820**		9,694,045
FORGIVABLE LOANS FROM SHC *(Note 11)*		**8,950,826**		9,593,750
		46,775,284		47,058,814
NETS ASSETS				
Unrestricted		**(3,477,023)**		(2,016,228)
Restricted fund *(Note 12)*		**2,495,426**		2,679,160
		(981,597)		662,932
	$	**45,793,687**	$	47,721,746

COMMITMENTS *(Note 13)*
GUARANTEE *(Note 14)*
CONTINGENT FUNDING LIABILITY *(Note 16)*
SUBSEQUENT EVENTS *(Note 17)*

ON BEHALF OF THE BOARD:

_______________________________ *Director*

_______________________________ *Director*

See notes to financial statements

EDEN CARE COMMUNITIES GROUP OF COMPANIES

Consolidated Statement of Operations

Year Ended March 31, 2021

	2021	2020
REVENUES		
Provincial government funding	$ 10,247,057	$ 8,826,719
Rent and resident fees	7,147,013	8,992,062
Programming fees and grants	3,680,157	1,373,882
Forgivable loan funding fro Saskatchewan Housing Corporation	642,924	675,000
Donations, fundraising and grants	403,164	127,159
Investment income (loss)	226,720	(129,964)
	$ 22,347,035	19,864,858
EXPENSES		
Salaries and benefits	15,420,247	13,812,119
Occupancy costs	1,610,039	1,808,366
Supplies	1,838,989	1,297,776
Repairs and Maintenance	819,850	964,963
Professional fees	674,266	679,313
General and administrative	622,610	649,213
Travel and education	78,286	186,630
	21,064,287	19,398,380
EXCESS OF REVENUES BEFORE CAPITAL ACTIVITY	1,282,748	466,478
CAPITAL ACTIVITY		
Provincial government capital funding	-	386,320
Ministry of Social Services - reserve contribution	18,704	17,628
Amortization of property and equipment	(1,892,907)	(1,827,886)
Interest on long term debt	(1,053,074)	(853,943)
	(2,927,277)	(2,277,881)
EXCESS OF REVENUES (EXPENSES)	$ (1,644,529)	$ (1,811,403)

See notes to financial statements

EDEN CARE COMMUNITIES GROUP OF COMPANIES

Statement of Change in Net Assets

Year Ended March 31, 2021

	Unrestricted Funds	Restricted Funds	**2021**	2020
NET ASSETS - BEGINNING OF YEAR	$ (2,016,229)	$ 2,679,161	**$ 662,932**	$ 2,474,335
EXCESS OF REVENUE/(EXPENSES)	(2,049,358)	404,829	**(1,644,529)**	(1,811,403)
TRANSFERS *(Note 10)*	588,564	(588,564)	**-**	-
NET ASSETS - END OF YEAR	$ (3,477,023)	$ 2,495,426	**$ (981,597)**	$ 662,932

See notes to financial statements

EDEN CARE COMMUNITIES GROUP OF COMPANIES

Statement of Cash Flows
Year Ended March 31, 2021

		2021		2020
OPERATING ACTIVITIES				
Excess of revenues/(expenses)	$	(1,644,529)	$	(1,811,403)
Items not affecting cash:				
Amortization of property and equipment		1,892,907		1,827,886
Forgivable loan funding from Saskatchewan Housing		(642,924)		(675,000)
		(394,546)		(658,517)
Changes in non-cash working capital:				
Accounts receivable		(160,735)		(130,112)
Accounts payable and accrued liabilities		242,453		(390,492)
Deferred revenue		34,943		(12,928)
Prepaids and inventory		(58,754)		(94,482)
Goods and services tax recoverable		(10,240)		(21,376)
Wages payable		358,027		269,943
Employee deductions payable		42,294		(63,898)
Deposits received		(81,640)		31,260
Accumulated sick benefits payable		9,700		4,800
	$	376,048		(407,285)
Cash flow from operations	$	(18,498)		(1,065,802)
INVESTING ACTIVITIES				
Purchase of property and equipment		(27,533)		(5,667,993)
Investments - restricted fund		183,734		(820,336)
Cash flow from investing activities	$	183,734		(6,488,329)
FINANCING ACTIVITY				
Life lease deposits		(1,957,225)		(1,465,277)
Proceeds from long term financing		2,158,488		20,249,059
Repayment of long term debt		(543,970)		(11,483,136)
Cash flow from financing activities	$	(342,707)		7,300,646
INCREASE (DECREASE) IN CASH FLOW		(177,471)		(253,485)
CASH - BEGINNING OF YEAR		538,243		791,728
CASH - END OF YEAR	$	360,772	$	538,243

See notes to financial statements

1 PURPOSE OF THE CORPORATION

Eden Care Communities Management Inc. ("ECC" or "the Organization") is the designed parent corporation for the Eden Care communities group of Companies ("Eden Group") which includes the following: Eden Care Suites Inc. (ECS), Eden Care Health Inc. (ECH), Regina Lutheran Housing Corporation (RLH), Eden Care Communities Foundation Inc. (ECF), Milton Heights Inc. (MH), Broadway Terrace Inc. (BT) and Eden Care Village Inc. (ECV).

The purposed of the Eden Group is to provide facilities, care and services to the communities of Regina, Saskatoon and Moose Jaw, Saskatchewan through various housing, programming, childcare, and other services. All entities in the Eden Group are registered charities and are exempt from income tax.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

These consolidated financial statements are presented in accordance with Canadian accounting standards for not-for-profit organizations (ASNFPO).

Fund accounting

The Organization follows the restricted fund method of accounting for contributions, which include grants, donations and other funding.

A portion of the monies received by the company may only be used for specific purposes and accordingly are accounted for in separate funds. Temporary transfers of monies between these funds are recorded as interfund receivable/payables. Permanent transfers are recorded as transfers in the net asset accounts.

The Unrestricted Fund accounts for the day-to-day operations.

The Restricted fund includes the following:

a) Operating reserve fund - internally restricted fund to support ventures and opportunities that meet the purpose of the organization.

b) Capital replacement reserves - externally restricted fund to provide for the future maintenance. The reserve is required under funding/financing agreements.

c) Life lease tenant deposit - internally restricted to fund the expiry of life lease deposits in order to settle repayment. Under the current financing agreement a minimum amount of $4,000 per unit must be maintained and transfers from the fund require prior approval from the lending institution.

Revenue recognition

Rent, fees and service revenues are recorded in the period the services are provided and collection is reasonably assured. Investment income is recognized in the period earned.

Unrestricted contributions are recognized as revenue of the Unrestricted Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted contributions related to general operations are recognized as revenue of the Unrestricted Fund in the year in which the related expenses are incurred. all other restricted contributions are recognized as revenue of the appropriate restricted fund in the year received or receivable of collection can be reasonably assured.

Financial instruments policy

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

Financial assets including cash and accounts receivable are reported at amortized cost. All investments are reported at fair market value.

Financial liabilities including accounts payable, accrued liabilities and long term debt, forgivable loan and life lease deposits are measured at amortized costs.

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2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Property and equipment

Property and equipment is stated at cost or deemed cost less accumulated amortization. Property and equipment is amortized over its estimated useful life on a declining balance basis at the following rates and methods:

Land improvements	10-20 years	straight-line method
Buildings	20-50 years	straight-line method
Equipment	5-15 years	straight-line method
Motor vehicles	7 years	straight-line method
Leasehold improvements	3 to 10 years	straight-line method
Paving	10 years	straight-line method

Property and equipment are regularly reviewed to eliminate obsolete items. In the year of acquisition one half years amortization in taken.

Goodwill

Goodwill, arising on the acquisition of a business, represents the excess of the cost of acquisition over the organization's interest in the net fair value of the identifiable assets and liabilities of the business recognized at the date of acquisition. Goodwill is initially recognized at cost and is subsequently measured at cost less any impairment losses. Goodwill is tested for impairment annually or more frequently, if events and circumstances indicate that there may be impairment.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards for government not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

Significant estimates include variables used by the actuary in determining the future and current sick pay utilization and the discount rate and the methodology and useful life of amortization of property and equipment.

Contributed services

The operations of the organization depend on both the contribution of time by volunteers and donated materials from various sources. The fair value of donated materials and services cannot be reasonably determined and are therefore not reflected in these financial statements.

Employee future benefits

The employees of the Corporation participate in several multi-employer pension plans. The Corporation's obligation is limited to making the required employer contributions and not for managing the plans themselves, accordingly, the contributions are expensed in the year.

Forgivable loan

The Organization has entered into a forgivable loan agreement with Saskatchewan Housing Corporation (SHC). The loan is non-interest bearing and was advanced to cover a portion of the costs of capital asset construction. A condition of the advances is that the housing unit must be substantially used to provide long-term accommodation to qualifying persons and families over a specified term (amortization period of the loan). If these conditions are not met, the unamortized portion must be repaid. The forgiven portion annually is taken into income over the amortization period outlined in the contract, which is a reasonable approximation of the life of the underlying assets.

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3 ECONOMIC DEPENDENCE

The Corporation is an affiliate of the Saskatchewan Health Authority (SHA) but it maintains independence to determine strategic operating, investing and financing activities. The Corporation is dependant on the on-going funding from SHA for continued operations.

4 GOODWILL

Goodwill was determined on the allocation of the purchase price of a business operation that was acquired in 2017 by Eden Care Health Inc. There has been no write down of goodwill as there was no known or anticipated impairment in value and it is recorded at cost.

5 PROPERTY AND EQUIPMENT

	Cost	Accumulated amortization	**2021 Net Book Value**	2020 Net Book Value
Land	$ 4,291,626	$ -	**$ 4,291,626**	$ 4,291,626
Land improvements	1,216,050	1,025,374	**190,676**	12,600
Buildings	52,641,680	18,638,486	**34,003,194**	35,401,383
Equipment	2,953,025	1,960,976	**992,049**	1,189,221
Mortar Vehicles	156,496	117,954	**38,542**	52,750
Leasehold improvements	795,576	517,519	**278,057**	726,160
Building - construction in progress	2,078,489		**2,078,489**	2,064,267
	$ 64,132,942	$ 22,260,309	**$ 41,872,633**	$ 43,738,007

6 INVESTMENTS - RESERVE

	2021	2020
Cash	**$ 561,094**	$ 414,540
Fixed income bonds	**1,810,582**	1,534,764
Equities and mutual funds	**123,750**	729,856
	$ 2,495,426	$ 2,679,160

Fixed income bonds mature between December 2021 and December 2022 and earn interest between 0.85% and 3.31%.

7 ACCUMULATED SICK LEAVE BENEFIT PAYABLE

The cost of the accrued sick leave benefit obligation earned by employees is actuarially determined using the projected benefit method pro-rated on service and the actuary's best estimate of inflation, discount rate, employee demographics and sick leave usage of the active employees. SHA has completed an actuarial valuation on behalf of the Home as of March 31, 2020. Key assumptions used as inputs into the actuarial calculation are as follows:

	2021	2020
Accrued benefit obligation, beginning of year	**$ 216,500**	$ 211,700
Benefit period expense	**43,300**	41,700
Benefit payments	**(33,600)**	(36,900)
Accrued benefit obligation, end of year	**$ 226,200**	$ 216,500

The obligation associated with the accumulated sick leave benefits is unfunded. The discount rate being used is 2.80% (2.80% - 2020)

8 LONG TERM DEBT

		2021		2020
Addenda Capital loan bearing interest at 3.85% per annum, repayable in monthly blended payments of $75,612. The loan in renewable on July 1, 2024.	**$**	**13,442,982**	$	13,793,584
Addenda Capital loan bearing interest at prime plus .80% per annum, payments are interest only payments until July 1, 2024 when the mortgage matures.		**5,158,488**		3,000,000
RBC loan bearing interest at 3.99% per annum, repayable in monthly blended payments of $26,792. The loan matures on August 1, 2037 and is secured by property and equipment with a carrying value of $16,687,595 ($17,337,806 - 2020) and a first charge on the property over any other encumbrances.		**3,877,018**		4,041,546
Royal Bank of Canada loan bearing interest at 7.74% per annum, repayable in monthly blended payments of $261. The loan matures on June 2, 2024 and is secured by a vehicle which has a		**8,919**		11,309
Conexus loan bearing interest at 4.11% per annum, repayable in monthly blended payments of $15,210. The loan is renewable in June 5, 2024.		**2,798,479**		2,803,983
Conexus loan bearing interest at 4.11% per annum, repayable in monthly blended payments of $1,900. The loan is renewable on June 5, 2024.		**350,886**		351,569
C.M.H.C. loan bearing interest at 10% per annum, repayable in monthly blended payments of $6,615 net of a subsidy of $1,519. The loan matures on September 1, 2028.		**519,160**		563,517
C.M.H.C loan bearing interest at 0.98% per annum, repayable in monthly blended payments of $1,862. The loan matured on May 1, 2020.		**-**		3,471
		26,155,932		24,568,979
Amounts payable within one year		**(646,444)**		(641,223)
	$	**25,509,488**	$	23,927,756

Principal repayment terms are approximately:

2022	$	**646,444**
2023		**687,204**
2024		**721,067**
2025		**751,355**
2026		**580,264**

The loans are secured by the Corporation's property and equipment with a carry value of $1,957,806 ($2,092,419 - 2020). Included in year end trade payables is $4,604 of accrued interest.

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8 LONG TERM DEBT - cont'd

The Addenda Capital loans are secured by a conventional first mortgage on the property with a net book value of $13,444,785 ($14,007,689 - 2020), a general security agreement, general assignment of rents and leases and guarantees from related parties; Milton Heights Inc. and Eden Care Management Inc.

The RBC loan is secured by property and equipment with a carrying value of $16,687,595 ($17,337,806 - 2020) and a first charge on the property over any other encumbrances.

The Conexus loans are secured by a conventional first mortgage on the property held at Eden Care Health Inc. with a carrying value of $5,165,169 and a general security agreement, general assignment of rents and leases and guarantees from related parties; Eden Care Health Inc. and Broadway Terrace Inc.

9 LIFE LEASE TENANT DEPOSITS

The Corporation leases living accommodations to tenants on a life lease basis whereby tenants put on deposit with the Corporation an amount approximating the cost of the accommodation to the Corporation. The life leases expire upon death of the tenants or on termination of the lease and the deposit is returned to the tenant or their estates. Due to the uncertainty of payout, no amount is shown as a current liability.

Commencing in the 2020 fiscal year, the Board of the Corporation approved the discontinuation of the requirement for life lease deposits and provided existing tenants with options to have the deposit refunded. In exchange for the life lease model the Corporation has restructured their services and related fees.

10 CANADIAN EMERGENCY BUSINESS ACCOUNT (CEBA) LOAN

To support businesses during the pandemic; the Government of Canada introduced the CEBA loan up to $40,000 which is available to small businesses prior to December 31, 2020. On January 1, 2021 the outstanding balance on December 31, 2020 converts to a non-revolving term loan. Twenty five percent of the loan balance is forgiven provided the remaining seventy five percent is paid in full by December 31, 2022. Interest begins accruing January 1, 2023 at 5% on the outstanding balance and no interest is charged from the advance date to December 31, 2022. The full balance, including interest, is due by December 31, 2025.

11 FORGIVABLE LOAN

	2021	2020
Loan payable to Saskatchewan Housing Corporation, forgivable in 120	**$ 9,625,826**	$ 10,268,750
Less: current portion of forgivable loan	**(675,000)**	(675,000)
	$ 8,950,826	$ 9,593,750

The Corporation has entered into a forgivable loan agreement with Saskatchewan Housing Corporation. The loan is non-interest bearing and was advanced to cover a portion of the costs of capital asset construction. A condition of the advances is that the housing unit must be substantially used to provide long-term accommodation to qualifying persons and families over a specified term (amortized period of the loan). If these conditions are not met, the unamortized portion must be repaid. The forgiven portion annually is taken into income over the amortization period outlined in the contract, which is a reasonable approximation of the life of the underlying asset.

Forgiveness of the loan commenced on July 1, 2012, the total amount of the loan forgiven in the year was $642,924 ($675,000 - 2020). The loan is guaranteed by Eden Care Suites Inc.

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12 RESTRICTED FUND AND TRANSFERS

	Beginning of Year	Excess revenue (expense) for the year	Transfers	**End of Year**
Broadway Terrace - capital	$ 1,147,281	$ 17,696	$ (49,084)	$ **1,115,893**
Broadway Terrace - life lease	916,394	176,441	(142,831)	**950,004**
Broadway Terrace - operating	218,093	28,712	(246,793)	**12**
Eden Health - capital	31,816	18,704	(23,645)	**26,875**
Milton Heights - capital	365,577	967	36,098	**402,642**
Regina Lutheran Home - capital	-	162,309	(162,309)	**-**
	$ 2,679,161	$ 404,829	$ (588,564)	$ **2,495,426**

13 COMMITMENTS

The Corporation has also entered into a service agreement with the Ministry of Social Services to provide management services for group homes located in Moose Jaw. In relation to these management services the Corporation has entered into lease agreements for rental of properties. All lease agreements are for five years starting in April 2018 and expiring in June 2024. There is an option to renew for five years in all agreements.

The Corporation has entered into a five year service contract with Shaw to provide cable, telephone and internet services for the Saskatoon properties. The agreement expires on February 9, 2025.

The Corporation has entered into a three year contract with ISM Canada to provide network and hardware services for the Saskatoon properties. The agreement expires on June 30, 2022.

The following are the minimum lease payments as of March 31, 2021.

	Base Rent Premises	Cable/Internet Contract	IT Service Contract	**Total**
2022	$ 300,000	$ 17,461	$ 8,790	$ **326,251**
2023	300,000	18,336	21,980	**340,316**
2024	102,000	19,251	-	**121,251**
2025	21,000	18,454	-	**39,454**
2026	-	18,454	-	**18,454**

The Corporation has entered into an agreement to replace all interior and exterior lights to LED. The total cost of the project is expected to be $233,795 plus applicable taxes. As of yearend a 50% deposit has been made for the project.

14 GUARANTEE

The Home, together with other companies of the Eden Group, have guaranteed the payroll line of credit available to ECM for up to $350,000.

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15 FINANCIAL INSTRUMENTS

The Corporation is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Corporation's risk exposure and concentration as of March 31, 2021.

Credit Risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Corporation is exposed to credit risk from residents. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts. The Corporation has a significant number of residents which minimizes concertation of credit risk.

Liquidity risk

Liquidity risk is the risk that the Corporation will not be able to meet a demand for cash or fund its obligations as they come due. The Corporation has an exposure to the potential to not meet it's obligations related to wages payable that include an accumulation of unused vacation and other benefits. The obligation is met currently through the regular operating cycle, but a shortfall could occur if a significant change in operations were to occur.

Interest Rate Risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risk from interest rate fluctuations, the Corporation manages exposure through its normal operating and financing activities

16 CONTINGENT FUNDING

As part of the funding agreement with the Ministry of Social Services there is a review of the operations subsequent to the year end. Upon completion of the review there exists the potential that funding in excess of attendance numbers may result in a requirement of funding to be repaid. No provision is recorded in the current financial statements and any revenue recovery is recorded in the year it is made known to the Corporation.

17 SUBSEQUENT EVENTS

The Eden Group has continued to development and construction of an integrated, intergenerational housing and care complex at a minimum estimated build cost of $102 million for phase 1 and $119 million for phase 2, per estimates obtained in 2017. The Eden Group is continuing to work with the Saskatchewan Health Authority (SHA) and the Ministry of Social Services to determine the funding and operational agreements of the project.

As part of the expansion the existing nursing home facility (Regina Lutheran Home) may be demolished but until such time, the current financing and operations of the Corporation will continue per the existing agreement. It is anticipated the facility will continue to be pledged as security on any new financing. The expansion will ultimately reside in Eden Care Village Inc.

As at yearend, there are no commitments related to the construction of the project and $2.064 million ($2.064 million - 2020) in development costs have been paid by Eden Care Suites Inc.

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18 SETTLEMENT OF UNDERFUNDING

The Corporation is seeking settlement pursuant to acknowldegement in 2016 from SHA for increased funding for long term care facilities of $116,271 per year starting with the 2016/2017 fiscal year. The Croporation has not received any additional funding and is currently in discussions with SHA for the retro-funding and no ledgal action is being undertaken at this time.

19 UNCERTAINTY OF IMPACT OF COVID-19

In January 2020 the Federal Government of Canada began initiatives to reduce the transmission of a world-wide ourbreak of a new strain of novel Cornoavirus (COVID-19). Measures included the mandatory closure of certain businessess and operations, an as a result, the Canadian economy moved into a downturn.

The Corporation was impacted significantly by the measures imposed due to the pandemic and incurred significant increases in operating costs. With some additional funding, and extensive cost management, the Corporation was able to minimize its finanical losses as much as possible under the strained operating conditions.

As of the audit report date, the Corporation continues to experience financial pressures due to the pandemic and the future impact on the financial position of the Corporation remains uncertain.