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**CONTRACTOR PERFORMANCE ASSESSMENT REPORT (CPAR)**  
**Construction**

**Name/Address of Contractor:**

Company Name: [REDACTED]

Division Name:

Street Address: [REDACTED]

City: [REDACTED]

State/Province: [REDACTED]

Country: USA

CAGE Code:

DUNS Number: [REDACTED]

PSC: [REDACTED]

Evaluation Type: Final

Contract Percent Complete: 100

Period of Performance Being Assessed: [REDACTED]

Contract Number: [REDACTED] Business Sector & Sub-Sector: [REDACTED]

Contracting Office: W074 ENDIST JACKSNVLE Contracting Officer: [REDACTED]

Location of Work: [REDACTED]

Award Date: [REDACTED] Effective Date: [REDACTED]

Completion Date: [REDACTED] Estimated/Actual Completion Date: [REDACTED]

Total Dollar Value: [REDACTED] Current Contract Dollar Value: [REDACTED]

Complexity: Medium Termination Type: None

Competition Type: Full and Open Competition after Exclusion of Sources Contract Type: Firm Fixed Price

**Key Subcontractors and Effort Performed:**

DUNS:

Effort:

DUNS:

Effort:

DUNS:

Effort:

Project Number: [REDACTED]

Project Title: [REDACTED]

**Contract Effort Description:**

[REDACTED]

**Small Business Utilization:**

Does this contract include a subcontracting plan? No

Date of last Individual Subcontracting Report (ISR) / Summary Subcontracting Report (SSR): N/A

**Evaluation Areas**

**Past Rating**

**Rating**

Quality: N/A Exceptional

[REDACTED]

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(1) SAFETY: Very Good

**Variance (Contract to Date):**

Current Cost Variance (%): 0 Variance at Completion (%): 0

Current Schedule Variance (%): 0

**Assessing Official Comments:**

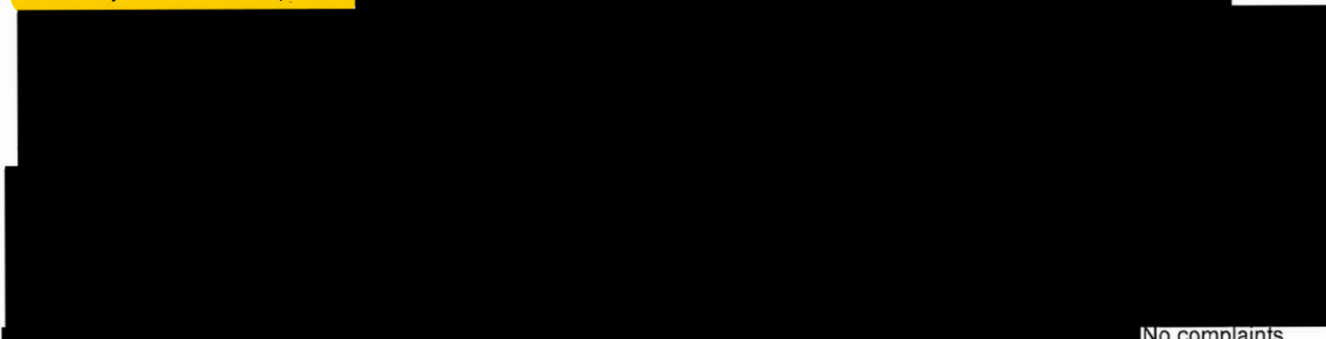
QUALITY: i. Adequacy and Implementation of Contractor's Quality Control Plan: – E – The QC plan included the sections pertaining to QC personnel qualifications, organization chart, definable features of work, three-phase QC inspection phases, QC forms and reports samples, and other items as required by the contract specifications. The plan was found to be acceptable upon initial submittal and was referenced by the Contractor throughout his operations at the [REDACTED]

[REDACTED] There was no need for revision to the plan throughout the contract work and the plan's contents were appropriate and useful throughout the construction period. The Contractor kept file copies of the plan at his field office for reference. The Contractor's field QC organization functioned as described in the plan and no significant or recurring QC deficiencies were noted throughout the project. When the Contractor's QC staff was informed of any minor routine discrepancy observed in the testing or reporting procedures, the items were corrected immediately and such issues were rare and not repeated. The Contractor performed all required QC testing such as turbidity testing, and beach fill compaction testing prior to Government QA compliance testing and verified the results would be satisfactory upon later checks performed by the Government. No deficiencies were found in the project conditions related to water quality or beach placement materials as provided through the Contractor's QC management plan. The Contractor followed the system and measures outlined in his Quality Control Plan very well to ensure the dredging, environmental monitoring, and beach placement procedures were all accomplished successfully and as planned. Implementation of the QC Plan was excellent with no significant deficiencies noted during all phases of the work which benefited the Government by reducing the extent of onsite Government Quality Assurance follow-up activities to ensure compliance.

ii. Contractor's Ability to Maintain Quality Control and Accuracy of QC Documentation: VG - Quality of daily QC reporting was very good in that the Contractor consistently provided reporting narratives informing of site conditions, daily construction activities at the site, results of daily testing at the site, equipment at the site, labor force at the site, and documentation of any visits or directions at the site by Government personnel. No inaccuracies were noted in the many narratives the Contractor entered in his daily reports or in the various work site meeting agendas/minutes over the project's [REDACTED]. The Contractor's staff was able to maintain very good control of daily operations. The QC Manager and Superintendent communicated continuously and were immediately available to discuss with the USACE and project stakeholders any procedures and site conditions as needed.

iii. Implementation of the 3-Phase Inspection Process: VG - Three phase inspections were conducted for preparatory, initial and follow-up phases of all features of work including mobilization, dredging, environmental monitoring, vibration monitoring, turbidity monitoring, beach placement and demobilization. The QC management personnel designated in the plan performed as described in the plan and displayed very good knowledge and experience in all features of work as expected in accord with their resumes and qualifications contained within the QC plan. The Contractor's field management personnel including the superintendent and foremen attended all preparatory and initial phase meetings and contributed with comments about their experiences related to the features of work including safety procedures. The QC Manager conducted weekly progress meetings at the work site with project stakeholders present and the meetings were attended by the site superintendent and foremen. The QC manager informed all present of any pending three phase inspection meetings and provided copies of three phase inspection checklists and pertinent enclosure information with the progress meeting minutes.

iv. Quality of Workmanship – E – [REDACTED]



No complaints

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were received from the USCG, Marine Patrol, Sheriff, or Naples Harbormaster and the Contractor was complimented by the locals for his communications and cooperation with other vessels in the area throughout the project.

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

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OTHER AREAS: i. Adequacy of Contractor's Safety Plan: VG – The Safety Plan proved to be very effective in that there were no accidents or incidents at the work site over the two month construction period. The safety and health protection plans submitted by the Contractor were completely in compliance with the USACE EM 385-1-1 Safety and Occupational Health Manual guidelines. The submitted plans were complete upon first submittals and did not require multiple updates/revisions.

ii. Implementation of Safety Plan: VG - The Safety Plan implementation was very effective which resulted in no accidents occurring throughout the project. Obviously the working environment related to [REDACTED] was an intrinsically hazardous environment even while all attempts were made to comply with applicable safety and health regulations. The Contractor's field management was very active in enforcing compliance with the safety standards by performing all required daily inspections, recording any deficiencies, and promptly communicating with the workers on correction of deficiencies. The workers were well informed of the need to be aware of public safety conditions since the work areas existed in busy boating and recreational environments. This resulted in no safety/health related accidents or public safety incidents throughout the project.

iii. Identification and Correction of Safety Deficiencies: VG – Any noted deficiencies were relatively minor and resolved in a very timely manner throughout the two month construction period. Deficiencies were reported by the Contractor's Site Safety and Health Officer (SSHO) in daily reports as required and corrections were discussed with workers during weekly formal safety meetings. During USACE Quality Assurance site visits, the SSHO was observed at the site consistently informing workers of

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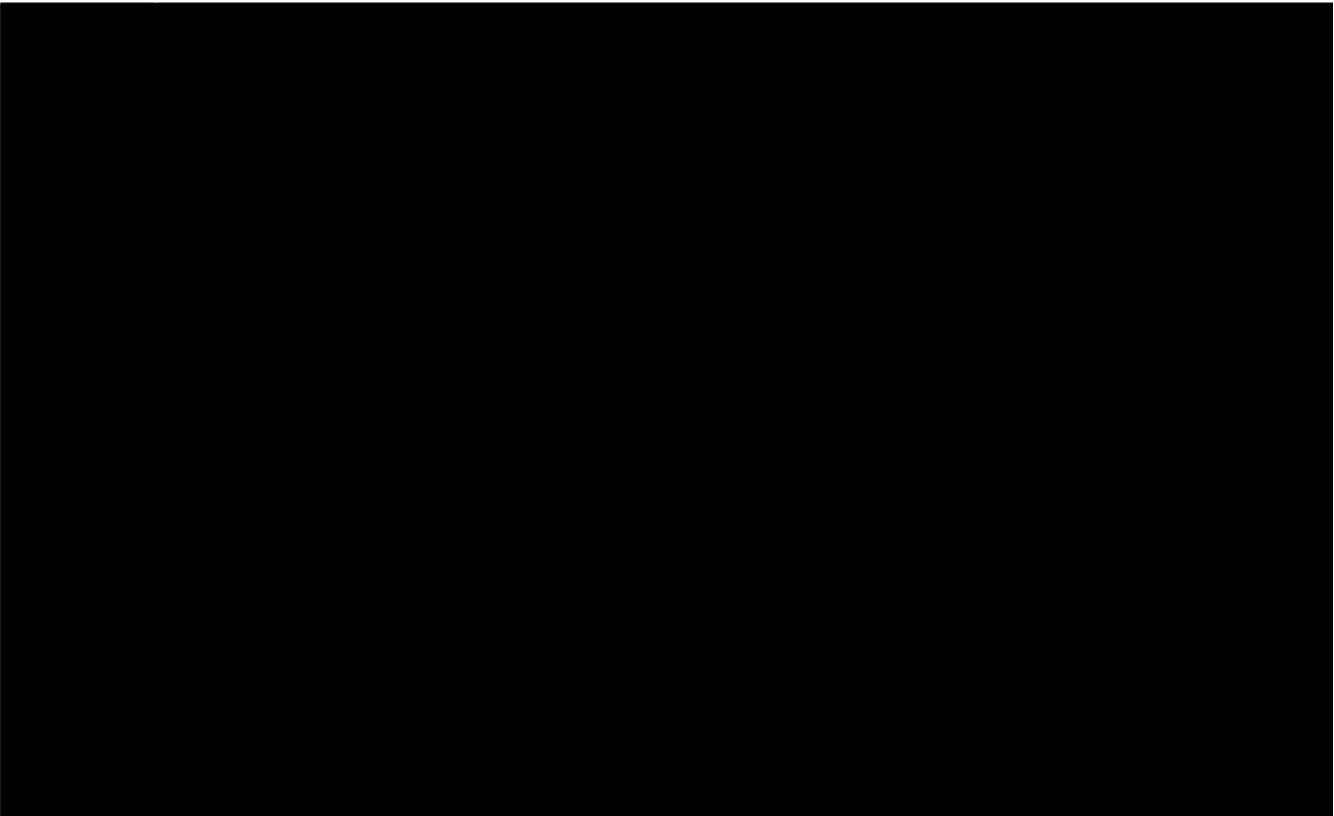
proper safety measures related to the phase of work they were undertaking. The workers were reminded by the SSHO verbally of the hazards and controls as outlined in the project Activity Hazard Analyses if any potential or actual deficiencies were observed at the work sites.

iv. Quantitative evaluation of accidents and injuries: VG – There were no lost-time accidents or injuries during the two month construction period.



RECOMMENDATION:

Given what I know today about the contractor's ability to perform in accordance with this contract or order's most significant requirements, I would recommend them for similar requirements in the future.



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